Document Pack

Democratic Services Section Chief Executive's Department Belfast City Council City Hall Belfast BT1 5GS



16th May, 2013

MEETING OF DEVELOPMENT COMMITTEE

Dear Alderman / Councillor,

The above-named Committee will meet in the Lavery Room (Room G05), City Hall on **Tuesday**, **21st May**, **2013 at 5.15 pm**, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully

PETER McNANEY

Chief Executive

AGENDA:

1. Routine Matters

- (a) Apologies
- (b) Minutes
- (c) Declarations of Interest

2. Meeting Dates in June (Oral Report)

3. **Belfast's Economy**

- (a) Economic Development Support for Business Growth (Pages 3 8)
- (b) Global India Conference
- (c) European Social Fund Match Funding Requests (Pages 9 12)
- (d) Renewing the Routes Update (Pages 13 22)
- (e) City Dressing Update (Pages 23 24)

- (f) Glen Road Development Framework (Pages 25 32)
- (g) International Development Framework (Pages 33 52)
- (h) Eurocities Culture Forum (Pages 53 56)
- (i) St Patrick's Day 2013 Post Event Report (Pages 57 88)
- (j) Belfast Darts Tournament (Pages 89 90)

4. People Communities and Places

- (a) CS Lewis Anniversary (Pages 91 94)
- (b) Belfast Community Investment Programme Update (Pages 95 120)
- (c) Community Centre Awards (Pages 121 122)
- (d) Children and Young People Update (Pages 123 126)



Report to: Development Committee

Subject: Economic Development – support for business growth

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Shirley McCay, Head of Economic Initiatives and International

Development, ext 3459

1 Relevant Background Information

- 1.1 Members will be aware that the Economic Development Unit delivers a range of support initiatives to stimulate business start-up; improve business competitiveness and productivity and help companies explore new markets. In addition, the unit is involved in supporting a range of employability activities to address challenges faced by those furthest from the labour market and to invest in skills development support particularly in areas where new employment opportunities are likely to emerge.
- 1.2 At present, the Council is able to drawn down up to 75% match-funding for eligible business support activities by making funding applications to Invest NI to attract a combination of Invest NI and EU support. Not all activities are eligible for match-funding (e.g. retail support) and therefore these must be funded from Council budgets only or by seeking additional sources of match-funding.
- 1.3 In general, the business support is provided through a range of tailored workshops and targeted mentoring to meet the requirements of the individual businesses. Impact is measured by recording employee numbers and turnover before and after participation in the support activity, as well as other variables when relevant e.g. business efficiencies generated from reduced energy costs or amount of new investment in the business.
- 1.4 While the programme activity is endorsed as part of the annual departmental plan, there is a requirement to ensure that annual financial approval is received for many of the activities to ensure their compliance from an audit perspective.

2 Key Issues

- 2.1 As part of the reform of local government, there are likely to be a range of additional economic development and regeneration functions, programmes and budgets that will transfer to the Council.
- 2.2 In anticipation of this, and taking account of the range of provision in the market, we have been working to focus activity on areas of greatest impact and to look at the management arrangement for our activities. As part of this process, it is planned to rationalise some of the current support programmes into a wider programme of flexible, targeted mentoring following a baseline assessment of company needs. An application for funding for this "Go for Growth" programme has recently been submitted to Invest NI and it is anticipated that it will be operational in the new calendar year (following appraisal of the application and commissioning of the service). Once operational, it is likely that up to 150 companies and social enterprises a year will avail of this support. additional companies will also be supported through our range of business events; workshops; seminars and networking events. Additional targeted business support programmes will also be developed as part of the demand stimulation work for the Super-connected Belfast programme as well as the proposed creative hub project.
- 2.3 In the interim and in order to ensure continuity of support to the small businesses in the city it is planned that there are a range of business support initiatives which will continue to run. As part of the audit requirements and to comply with funder stipulations around match funding it is essential that the Committee agrees the match funding support for the activities annually.
- A list of programmes along with the associated budgetary requirement (both total budget and commitment required from Council) is attached to this report as Appendix 1. All of these have been previously approved by the Development Committee (mostly in financial year 12/13). If these activities progress, it is anticipated that the Council will support 1200 businesses over the course of the year; help create 180 new jobs and support 1100 people to improve their skills.
- 2.5 Members will be aware that a number of additional business support and employability measures have already been approved by the Committee and are currently in planning or are operational. These include the Belfast Tech Mission; Destination Belfast Programme for the hospitality sector; Procurement support information sessions and workshops; social economy outreach programme; support for independent retailers and a range of European Social fund match funded projects. There are also a number of capital projects (Innovation Centre, Digital Hub) that are under way as well as the super-connected Belfast programme to stimulate investment in ultrafast broadband and promote uptake among small businesses.

3 Resource Implications

The resource implications for each of the programme activities are set out in Appendix 1. The total match funding requirement for the current financial year from Council is £191,600 out of a total budget of £967,000.

4 Equality and Good Relations Considerations No specific equality and good relations implications. All programmes open to small businesses all across Belfast.

5 Recommendations

Members are asked to:

- Approve the annual budgets for the identified programme activity
- Note the proposal to rationalise business growth support in the coming year in order to improve impact and to move towards an enhanced remit as part of local government reform
- Give delegated authority to the Director of Development, in association with the Chair of Development Committee, to approve the most economically advantageous tenders for new programme activity, subject to a form of contract being drawn up by Legal Services.

6 Decision Tracking

Update reports will be presented to Committee on a quarterly basis, as part of the Departmental plan updates.

7 Attachments

Appendix 1 - Overview of business growth support programmes requiring approval of financial support from Council.

This page is intentionally left blank

Appendix 1 Docs 148212

EDU programmes requiring Committee approval for budget - 13/14

Programme	Description	No. of participants	Programme budget
Pre-enterprise/start-up support			
BEN events/Enterprise workshops and events/Enterprise outreach support	Belfast Entrepreneurs Network (BEN) is a networking and discussion forum for local SMEs. Member meet regularly to hear input from speakers on a range of topics of interest and also engage in structured networking. Enterprise events bring together business support agencies to promote the range of activities available to those interested in exploring the potential of starting their own business. Enterprise outreach activities are targeted support initiatives (workshops; mentoring; best practice visits) that can be organised to meet local community/business group needs all across the city	March 2014; 2 enterprise events and 10 participants in enterprise outreach in f/y 13/14	Total programme costs £32,000. Match funding of £24,000 has been secured from ERDF/Invest NI with Council commitment of £8,000 required for financial year 13/14
High Growth Pre-enterprise Programme	Targeted support for potential high growth business starts with a particular focus on creativity, innovation and product development. Support activity includes 1-2-1 mentoring, workshops, market research and product development support, participant-tailored best practice visits and business action plans. On the last programme, 18 new businesses were created, employing 31 people	to March 2014	Total programme cost is £37,500. Match funding of £28,125 has been secured from ERDF/Invest NI with Council commitment of £9,375 required for financial year 13/14
Belfast Enterprise Academy	This is a pre-enterprise student support programme that allows participants to explore business ideas and develop the skills required to become an entrepreneur. 20 students from the FE and HE sector take part each year. On the last programme, 5 new businesses were created, employing 12 people	to June 2014	Total programme cost is £30,000. Match funding of £22,500 has been secured from ERDF/Invest NI with Council commitment of £7,500 required for financial year 13/14
Student enterprise competition	The student enterprise competition provides an opportunity for young people at UU, QUB and Belfast MET to practically run a business or enterprise in a competition setting learning practical business skills.	competition before end	Total programme cost is £5,000. Match funding of £3,750 has been secured from ERDF/Invest NI with Council commitment of £1,250 required for financial year 13/14
Business growth support			
Go for Growth	This is a new initiative which will replace a range of existing programmes (including many of those listed below). It is a flexible, needs-led business development programme offering eligible businesses targeted 1-2-1 mentoring support, skills development through workshops, best practice visits and networking		Total programme cost £681,500/ annual cost £340,750. Funding application submitted to Invest NI for 75% match funding (£255,000). Will work with up to 120 businesses in 13/14 financial year - resulting in Council financial commitment of £43,000 in f/y 13/14

Programme	Description	No. of participants	Programme budget
Smarter Procurement	This programme supports small businesses and social enterprises to identify and take advantage of sales opportunities in the public sector by developing their skills and knowledge on how to identify procurement opportunities and construct bids more effectively. Participants on the 11/12 programme won £1.15 million of new business; the 12/13 is just completing but already participants have secured	70 businesses over 2 years	Total programme cost (2 years) £150,000/annual cost £75,000. Funding application submitted to Invest NI for 75% of programme costs. Council commitment of up to £18,750 required for f/y 13/14
Strategy in Business	f410.000 of new business This programme helps companies look at their key growth areas and develop a strong business plan setting out the direction for future development over a two-year period. It recognises the fact that over 50% of companies responding to the Belfast Business survey suggested that they did not have a business plan		£76,742 total budget, £19,185.50 cost to Council in financial year 13/14
Tourism Development Programme	This programme aims to help local tourism businesses with ambitions for growth to develop their tourism product, allowing them to increase sales, deliver best in class experiences and maximise on the opportunities provided by future city events and initiatives	30 participants before June 2014	Total programme cost is £60,000. Match funding of £30,000 secured from ERDF; Council commitment of £30,000 required for financial year 13/14
BITES (Business Improvement through Environmental Solutions)	Programme will assist local small businesses to enhance their competitiveness through support to implement cost improvements across their resource spend inclusive of waste, energy and water	10 businesses supported	£95,000 total budget (includes match funding from other councils), £6,786 cost to Belfast City Council in current financial year
Manufacturing Efficiency	Programme will assist local small manufacturers to enhance their competitiveness through implementation of measures to improve efficiency	6 businesses supported	£35,000 total budget (includes match funding from other councils), £4,375 cost to Council in current financial year
Diversification Support	The Diversification support programme has been designed to facilitate local businesses to take advantage of new and emerging growth opportunities through a range of support for developing new products and identifying new markets	20 businesses supported	£40,000 total budget £10,000 cost to Council in current financial year
Renewable Supply Chain Support	The programme will provide a comprehensive support programme to businesses seeking to exploit opportunities in the renewable energy supply chain. Research will also be undertaken to develop an assessment of future opportunities in the short, medium and long term in the sustainable energy sector that may be relevant and appropriate for Belfast	14 businesses supported	£140,000 total budget (includes match funding from other councils); £33,380 cost to Council in current financial year



Report to: Development Committee

Subject: European Social Fund (ESF) match funding requests –

additional requests received

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Shirley McCay, Head of Economic Initiatives and International

Development, ext 3459

1 Relevant Background Information

- 1.1 Members may be aware that European Social Fund (ESF) Priority One provides financial support for training and other activities to assist long term unemployed people obtain sustainable employment. Funding is awarded through an open call for projects. Successful applicants are allocated funding on condition that they can provide 35% match funding from another public sector source.
- 1.2 At the July 2011 meeting of the Development Committee, Members agreed to provide match funding for four ESF projects. Three projects were managed by community-based training providers, namely Stepping Stones; Upper Springfield Development Trust (USDT) and Time Associates while the fourth project was led by Belfast City Council, with Lisburn City Council as a project partner.
- 1.3 The ESF projects are funded through Department of Employment and Learning (DEL). Match funding must be secured on an annual basis. At the 19 March 2013 meeting of Development Committee, it was agreed that match funding for year 3 (financial year 2013/14) of the three projects, as well as the Council-led HARTE project, would be set aside from the 2013/2014 EDU budget. In total, a budget of £73,485 was set aside from Council resources to match fund the four projects.
- 1.4 Although the original letters of offer from DEL were issued on the basis of a three year programme, DEL recently wrote to all project promoters to confirm that they can offer funding to the approved projects for an additional year (2014-2015) should the project promoters wish to take this offer up. Equally, they have confirmed that they are in a position to offer an uplift of 25% in the funding available to interested projects. In both instances, these offers are based on the project being able to draw in the appropriate levels of match funding.

2	Key Issues
2.1	The offer of 25% uplift has led to some projects having difficulty in being able to get agreement from their match funder to provide the additional funding to allow them to draw down the extra money from DEL.
2.2	Many Belfast-based ESF projects are match-funded by Belfast Regeneration Office (BRO). The office has confirmed that, while it is in a position to commit the match-funding at the previous levels of expenditure in the original letters of offer, it is not in a position to provide the match-funding for the increased amount (i.e. to meet the 25% uplift offer from DEL).
2.3	From discussions with BRO, they have received requests from nine projects based in the Belfast City Council area to provide the additional match-funding amount while they are aware of at least three other projects that have declined the offer of the additional funding from DEL as they accepted that they would not be in a position to find the additional match-funding.
2.4	Belfast City Council has now received requests from three of those projects to provide the match-funding to allow them to draw down the additional funding from DEL in the current year. These projects have indicated to DEL that they would be keen to draw down the increased amount but that they are still actively seeking the match funding. All projects should, by now, have confirmed with DEL whether or not they wish to avail of the funding. All funding from DEL is subject to the agreed match funding being in place.
2.5	 The projects that are seeking support from Belfast City Council are: Lenadoon Community Forum – Neighbourhood Training for Employment Project Ashton Community Trust: Progress to Employment Ashton Community Trust: Women's Training Project.
	Additional details on the areas of focus of each project are outlined below.
2.6	<u>Lenadoon Community Forum: Neighbourhood Training for Employment Project</u> Lenadoon Community Forum's Neighbourhood Training for Employment Project aims to help local people gain accredited qualifications with a view to increasing their employment opportunities.
2.7	The original plan for year 3 of the programme was to provide support to 340 local residents. The additional support would allow the project promoters to increase this to 450 participants. The types of courses to be undertaken will include: - Essential skills combined with ICT - Sage payroll/accounts levels 1 and 2 - ECDL essentials and extra - Manual book-keeping levels 1 and 2 - Bridge to essential skills in ICT.
2.8	Supporting the extra 110 residents would require additional match-funding of £12,010.
2.9	Ashton Community Trust – Progress to Employment The Progress to Employment programme provides participants with access to accredited training and resources that will improve their skills and improve their

chances of a more sustainable future in employment. It focuses on training to match participants' skills with employer's requirements. A mentor will further support the client through one-to-one support. A new NEETs (those not in employment, education and training) programme has just been introduced as part of this initiative.

- 2.10 In 2012-2013, 546 participants availed of job search support; 287 undertook accredited training and 158 entered into employment. The targets for 2013-2014 will be 25% higher than these figures (i.e. 682 availing of job search support; 358 into accredited training and 197 into employment). The additional numbers will be predominantly made up by targeting NEETs.
- The amount of funding offered by DEL to Progress to Employment in the current financial year (including the uplift) is £365,725. At present, DSD have committed to providing match funding of £94,360. This leaves a shortfall of £33,642.65 to allow the full amount to be drawn down.

<u>Ashton Community Trust – Women's Training Project</u>

- 2.12 The Women's Training Project focuses on improving the employability of those women experiencing significant employment gaps, lone parents, those returning to the labour market and women with little or no qualifications. The project aims to offer women training which will increase basic and intermediate skills and a mentor will to support the client through one-to-one support.
- In 2012-2013, 125 participants received accredited training and 48 went into employment. The targets for 2013-2014 are 156 participants to receive accredited training and 60 into employment.
- The amount of funding offered by DEL to Women's Training Project in the current financial year (including the uplift) is £150,643. At present, DSD have committed to providing match funding of £38,868.98. This leaves a shortfall of £13,856.02 to allow the full amount to be drawn down.
- 2.15 In all three cases, the projects can proceed in line with their original letter of offer i.e. the amount agreed in year 1 with DEL and for which DSD had agreed to provide the 35% match. However if they are to access the additional support offered, they will need to identify an additional match funding amount to make up the requirement for 35% public match funding.
- 2.16 Members should be aware that, given that the Council has not been asked to support these projects to date, no provision has been set aside within current EDU budgets to meet the match funding requested.

3 Resource Implications

3.1 The additional match funding amounts requested are £12,010 for Lenadoon Community Forum's Neighbourhood Training for Employment Project; £33,642.65 for Ashton Community Trust's Progress to Employment Project and £13,856.02 for Ashton Community Trust's Women's Training Project. The total match funding requests for the current financial year are £59,508.67.

4	Equality and Good Relations Considerations
4.1	No specific equality and good relations implications. These will be tested by DEL as part of the funding application process.

Recommendations Members are asked to consider the match-funding requests for the three ESF projects, as set out above.

6 Decision Tracking

Update reports will be presented to Committee on an annual basis, should the match funding be allocated.

7 Key to Abbreviations

BRO – Belfast Regeneration Office

DEL - Department for Employment and Learning

DSD – Department for Social Development



Report to: Development Committee

Subject: Renewing the Routes Programme

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Keith Sutherland, Urban Development Manager, ext 3578

1 Relevant Background Information

- 1.1 The ongoing Renewing the Routes Programme has delivered local regeneration projects at targeted locations across the arterial routes of Belfast since 2004. The Programme has facilitated the investment of approximately £6.5 million across these key routes and neighbourhoods.
- 1.2 The Committee agreed a four year rolling programme for the continuation of local regeneration across the target areas of the city in February 2012 (Appendix 1).
- 1.3 The purpose of this report is to provide updates and seek approval for a number of proposals linked to the ongoing programme. The updates are in respect of:
 - progress of works under our current agreed programme in Ormeau Road and Newtownards Road
 - proposed consultations on Oldpark and Andersonstown programme.
- 1.4 The support of committee is sought in relation to:
 - acceptance of funding support from the Department for Social Development (DSD) for joint initiatives in Lower Ormeau/Cromac Street and on Newtownards Road
 - the approval of continued partnership working with DSD on future regeneration projects; and
 - approval of additional works using underspend monies to maximise Council's investment in Sandy Row, Castlereagh Street, Antrim Road and Grosvenor Road.

Key Issues 21 Current Programme Since approval in August 2012, the focus has been on the engagement and the development of projects outlined in the Renewing the Routes Plans for Ormeau Road (from Ormeau Embankment to Ravenhill Road Roundabout) and Newtownards Road (from Bridge End to Witham Street). The main emphasis of work on Ormeau Road is a commercial improvement programme targeting over 30 properties alongside environmental improvement works to some of the provincial buildings of local importance such as the Ballynafeigh Orange Hall and Ballynafeigh Community Development Association. 2.2 Similarly, on the Newtownards Road, the commercial improvement programme forms the main focus of works. Construction works on both roads will commence this month and is scheduled for completion in September 2013. In parallel with the physical projects the unit will continue to work with local Members, statutory agencies and internal departments to build upon the impact of these schemes and their potential contribution to the wider regeneration of the areas. 2.3 2013/2014 Programme: Oldpark Road and Andersonstown Road Scoping and engagement work for Oldpark Rd (Torrens Avenue to Cliftondene Crescent) and Andersonstown Rd (Hillhead Crescent to Suffolk Road) is due to commence in the coming weeks. It is proposed that an Integrated Development Plan with long and short list of projects will be presented to Committee in August 2013. 2.4 The Committee may wish to note that DSD has programmed a significant Improvement Scheme extending from the Westland Environmental Road/Alliance Avenue/Oldpark Road/Clintonville Road junction to the junction of Cliftonpark Avenue/Oldpark Road/Crumlin Road for 2015. As the Renewing the Routes node would form part of this larger scheme there may be the opportunity to further extend the node in order to support other commercial improvements in the vicinity. The potential for joint initiatives and integrated working will, if appropriate, be considered as part of the ongoing work with DSD as suggested in paragraph 2.7 below. 2.5 Joint working project with DSD On 21 August 2012, the Committee supported a proposal for partnership working with DSD's Belfast Regeneration Office (BRO) to explore additional funding to complement the activity on our current programme. BRO have now formally requested the Council to extend our current work by implementing a commercial improvement scheme from Cromac Street to Stranmillis embankment incorporating Lower Ormeau and add value to our current work on Newtownards Road from Bridge End to junction at Albertbridge Road with support of £310,000. (Appendix 2: DSD Contract for Funding for Lower Ormeau £155,000 and Newtownards Road £155,000). 2.6 The Department has confirmed that all costs associated with the commercial improvement programme will be covered by DSD's budgets. It is suggested that Committee accepts the offer of funding from DSD and the allocation of Council staff resources to the development and delivery of the additional regeneration activity utilising the existing contracts set up for the Programme.

Ongoing work with DSD 2.7 DSD has approached the Council to explore opportunities for partnership working in other areas outside the Renewing the Routes Programme. The successful delivery of previous joint initiatives has demonstrated the potential for collaboration on the delivery of shared programmes. Initial discussion has taken place with a view to exploring how DSD funding could add value to future activity such as local regeneration schemes to extend the current programme areas and hubs outside the main Renewing the Routes areas. Approval is therefore being sought from Committee for the Unit to continue 2.8 engagement with DSD to explore the potential for further joint initiatives in other parts of the city. 2011/2012 Programme Underspend 2.9 Integrated Regeneration Plans for Sandy Row, Castlereagh Street, Antrim Road and Grosvenor Road were approved by Committee in August 2011. A summary of the work completed as part of this programme is set out in Appendix 3. The completion of these initiatives in the agreed Action Plans was achieved 2.10 within the agreed allocations and an underspend has been identified allowing the consideration of additional projects across all four areas. In addition to the projects identified in the original plans under the long and short lists there are new project opportunities being presented in table 1 below. In parallel with the main Renewing the Routes Programme £42,000 was provided by DSD to implement the commercial improvements at Woodstock 2.11 Link. There was also an element of underspend for this project and it has been agreed by DSD that resources can be allocated to Castlereagh Street. Table 1: Proposed Additional Projects 2.12 Works **Indicative Cost** Area Antrim Road -Additional commercial improvement units £26.500 Castlereagh -Additional commercial improvement units £32,900 Street and environmental improvements Grosvenor -Environmental Improvement of boundaries £35,700 and enclosures along Grosvenor Road Road -Signage to Grosvenor Road Recreation Centre (located at Community Garden) Sandy Row -Additional tourism sign £31,250 -Additional Commercial Improvement Units -Information signage for Sandy Row commercial area

3	Resource Implications
3.1	The allocated budgets for the Renewing the Routes Programme is included as
	part of the Department estimates process.

3.2 There are no additional resource implications arising from the proposed assistance to the joint working project with DSD in the development and implementation of an environmental/commercial improvement project for Newtownards Road and Lower Ormeau incorporating Cromac Street. The Department has confirmed that all capital costs associated with the commercial improvement programme will be covered by DSD's budgets and permission is being sought from Committee for staff assistance in the development and delivery of the commercial regeneration project.

4 Equality and Good Relations Considerations

4.1 There are no relevant equality and good relations implications attached to this report.

5 Recommendations

5.1 Committee are asked:

- 1. To note the ongoing work in relation to the current programme on Ormeau Road (from Ormeau Embankment to roundabout at Ravenhill Road) and Newtownards Road (Bridge End to Witham Street);
- 2. To note the ongoing work in relation to the development and consultations of 2013-2014 Programme in Oldpark Rd (Torrens Avenue to Cliftondene Crescent) and Andersonstown Road (Hillhead Crescent to Suffolk Road) the proposal for a report outlining potential projects to be brought back to Committee for consideration.
- To approve the support for the delivery of a DSD funded environmental/commercial improvement programme for Newtownards Road and Lower Ormeau incorporating Cromac Street as detailed in paragraph 2.5;
- 4. To approve ongoing engagement with a view to developing the potential for joint initiatives with DSD:
- 5. To endorse the proposals for additional projects utilising the underspend from the 2011/2012 programme as detailed in paragraph 2.12.

6 Decision Tracking

There is no decision tracking attached to this report.

7 Key to Abbreviations

BRO - Belfast Regeneration Office

DSD - Department for Social Development

8 Documents Attached

- 1. Appendix 1 Renewing the Routes Programme Target Areas 2012-2016
- 2. Appendix 2 Letters of Offer from the Department of Social Development (DSD) for additional works to Newtownards Road and Lower Ormeau incorporating Cromac Street to Stranmillis Embankment.
- 3. Appendix 3 2011/2012 Programme: Summary of Projects

Appendix 1: Renewing the Routes Programme Target Areas 2012-2016

Year	Area	Road	Location
2012/13	South	Ormeau Rd £150,000	Ormeau Embankment to
	East	Newtownards Rd £150,000	roundabout at Ravenhill Rd Bridge End to Witham Street
2013/14	North	Oldpark Rd £150,000	Torrens Avenue to Cliftondene Crescent
	West	Andersonstown Rd £150,000	Hillhead Crescent to Suffolk Rd
2014/15	South	Lisburn Rd £150,000	Bradbury Place to Tates Avenue
	East	Castlereagh Rd £150,000	Beersbridge Rd to Grand Parade
2015/16	North	York Rd £150,000	Fife Street to York Street
	West	Shankill Rd £150,000	Peters Hill to Agnes Street

Appendix 3: 2011/2012 Programme: Summary of Projects

The agreed 2011/2012 programme focused on four areas, Antrim Road, Castlereagh Street, Grosvenor Road and Sandy Row. A summary of the work completed as part of this programme includes:

Antrim Road

The main emphasis of work on the Antrim Road centered on our trademark commercial improvement scheme. 32 propertied received cosmetic upgrade to their unit along with a public realm resurfacing scheme to Atlantic Avenue shopping area and a lighting scheme at St Ignatius Orthodox Church.

Castlereagh Street

17 commercial units received cosmetic upgrade of their units which typically included paintworks, signage and strip lighting. An environmental scheme to a block of residential schemes also received a spruce up. Two, separate environmental improvement schemes to Mountpottinger Presbyterian Church and Mountpottinger Non Subscribing Church also benefited from a range of environmental improvement works such as lighting, improvement works to stained glass, paint work and stonework.

Grosvenor Road

We worked closely with local community groups, Parks and Leisure and Community Service colleagues in creating a community garden adjacent to the Grosvenor Road pitches. The successful completion of the garden is widely used by local schools and groups. The commercial improvement scheme has been a successful with 90% of units participating in the project. As a direct result of the improvements vacant units to the block have now become occupied. A tourism blade was installed outside the shops on Grosvenor Road which provides a link for tourists coming from the city centre to the trail of tourism blades on Falls Road installed by the IDF programme.

Sandy Row

A collaborative project was implemented by TREE who engaged with local long term unemployed youths underwent extensive training in acquiring transferrable skills and worked in parallel with Council by aesthetically improving a number of vacant properties. Council successfully delivered a comprehensive commercial improvement programme to 22 units and carried out improvement works to Sandy Row Orange Hall. A tourism blade was also installed at the Hope Street end of Sandy Row to draw attention to site of local and historical importance.

Ms Catherine McKeown Belfast City Council Development Department Adelaide Exchange 24 -26 Adelaide Street Belfast BT2 8GD



Physical Development Branch Belfast Regeneration Office Level 2 Cityside, James House 2 - 4 Cromac Avenue Ormeau Road Belfast, BT7 2JA

Telephone (02890) 819656 Facsimile: (02890) 819620

Email: stephen.dobbin@dsdni.gov.uk

Your ref:

Our ref: CDB/57/49/12 Date: 11th March 2013

Dear Catherine:

SHOP FRONTAGE SCHEME AT ORMEAU ROAD, BELFAST.

We agreed that you would project manage the proposed project at Ormeau Road, Belfast which consists of enhancing the appearance of the Ormeau Road area through the improvement of dilapidated shop fronts and the upgrading of shop signage.

I am pleased to confirm that BRO is willing to go into partnership with Belfast City Council on the delivery of this project and is prepared to offer funding up to a maximum of £155,000.00. BRO will also assist with the management of the project and the necessary publicity arrangements.

This agreement is on the basis of the details set out above and more specifically that the project delivers the desired benefits/improvements along this road. Based on the presumption that Belfast City Council follows set internal procedures concerning contractors, receipts, follow up inspections etc, BRO will adhere to their own internal procedures in relation to requests for payments from statutory bodies.

With regard to the reimbursement of costs for work which will be undertaken for this scheme, the following documentation will be required for reimbursement:-

Telephone: 02890 819656
Fax: 02890 819620
Public Realm and Environmental Improvement
E-mail: stephen.dobbin@dsdni.gov.uk

A letter headed invoice from the statutory body (BCC) which confirms:

- That work has been completed to the required standard and complies with specifications as agreed within the original contract;
- Is signed by appropriate grade (within statutory body's delegated limits) confirming percentage and amount of work completed;
- The letter clearly states the above project reference number and total amount due.

On receipt of above documentation, BRO will arrange for payment to be made to Belfast City Council.

I would be grateful if you could liaise with me about suitable publicity arrangements for this scheme at the appropriate time.

Yours sincerely,

Stephen Dobbin

RIMUN

Belfast Regeneration Office

PREI Schemes

Ms Catherine McKeown **Belfast City Council Development Department** Adelaide Exchange 24 -26 Adelaide Street Belfast BT2 8GD



Physical Development Branch Belfast Regeneration Office Level 2 Cityside, James House 2 - 4 Cromac Avenue Ormeau Road Belfast, BT7 2JA Telephone (02890) 819656

Facsimile: (02890) 819620

Email:

stephen.dobbin@dsdni.gov.uk

Your ref:

Our ref: Date:

CDB/57/48/12 11th March 2013

Dear Catherine

SHOP FRONTAGE SCHEME AT NEWTOWNARDS ROAD, BELFAST.

We agreed that you would project manage the proposed project at Newtownards Road, Belfast which consists of enhancing the appearance of the Newtownards Road area through the improvement of dilapidated shop fronts and the upgrading of shop signage.

I am pleased to confirm that BRO is willing to go into partnership with Belfast City Council on the delivery of this project and is prepared to offer funding up to a maximum of £155,000.00. BRO will also assist with the management of the project and the necessary publicity arrangements.

This agreement is on the basis of the details set out above and more specifically that the project delivers the desired benefits/improvements along this road. Based on the presumption that Belfast City Council follows set internal procedures concerning contractors, receipts, follow up inspections etc, BRO will adhere to their own internal procedures in relation to requests for payments from statutory bodies.

With regard to the reimbursement of costs for work which will be undertaken for this scheme, the following documentation will be required for reimbursement:-

> Telephone: 02890 819656 Fax: 02890 819620 Public Realm and Environmental Improvement E-mail: stephen.dobbin@dsdni.gov.uk

A letter headed invoice from the statutory body (BCC) which confirms:

- That work has been completed to the required standard and complies with specifications as agreed within the original contract;
- Is signed by appropriate grade (within statutory body's delegated limits) confirming percentage and amount of work completed;
- The letter clearly states the above project reference number and total amount due.

On receipt of above documentation, BRO will arrange for payment to be made to Belfast City Council.

I would be grateful if you could liaise with me about suitable publicity arrangements for this scheme at the appropriate time.

Yours sincerely,

Stephen Dobbin

Belfast Regeneration Office

when Dobse

PREI Schemes



Report to: Development Committee

Subject: City Dressing 2013/2014

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Shirley McCay, Head of Economic Initiatives and

International Development, ext 3459

1 Relevant Background Information

- 1.1 At a meeting of the Development Committee held in December 2011, Members approved the *Patterns of the City* Belfast City Dressing Plan which is an initiative integral to the Belfast brand, ensures our city is visually animated throughout the year. Patterns of the City was commended for best Partnership Initiative at the annual Northern Ireland Tourism Awards in 2012.
- 1.2 The purpose of is:
 - To decorate and provide a sense of occasion visually;
 - To provide a sense of welcome;
 - To provide information in a stimulating way;
 - To create a feel of a special occasion across a city or destination;
 - To provide visual stimulation to create interest:
 - To arouse curiosity in an appealing way.
- 1.3 A City Dressing Steering Group oversees the ongoing implementation of the City Dressing Integrated plans. The Steering Group members include BCC, BCCM, BVCB, DRD, DSD, and NITB. The plan, when appropriate includes time bound campaigns for a range of international and key events including Belfast 400 (2013) and the World Police and Fire Games (2013) and Giro d'Italia (2014).
- 1.4 Localised time bound/commercial campaigns are managed by Belfast City Centre Management. BCCM implement a commercial city dressing model within the city centre, which is included in their Business Plan/Service Level Agreement with BCC. A separate contract is being developed by Legal to allow certain campaigns to be extended on a commercial level by BCCM beyond the city centre boundary. BCC will be reimbursed for the use of these sites.
- 1.5 The generic approach to city dressing via the *Patterns of the City* concept ensures that the welcome is inclusive, distinctly Belfast, instils civic pride and embraces the key tourism destinations.

Key Issues 2.1 The TCA budget will be invested into rolling out Patterns of the City in Tourism Place Destinations identified in the Tourism Framework. Below is an update on destination status: City Dressing Status Location Details City Centre Completed/implemented Infrastructure and Gaeltacht Quarter Completed/implemented banners installed Completed/implemented Titanic Quarter

- 2.2 Other Tourism Place Destinations identified are as follows:
 - Queen's Quarter/ Lisburn Road
 - Cathedral Quarter
 - East Belfast
 - Shankill
 - North Belfast Cultural Quarter

Patterns of the City will be progressed in these destinations via their Tourism Action Plans.

- In celebration of the 2012 Our Time Our Place year, the City Dressing Steering 2.3 Group approved introducing new creatives into the city centre patterns scheme. Apart from the Gaeltacht Quarter, this year Our Time Our Place banners were replaced with Belfast 400 artwork.
- To replace Our Time Our Place banners in the Gaeltacht Quarter, Fáilte Feirste 2.4 Thiar has requested the development of a specific banner which would celebrate the anniversary of Féile 25 (1 to 11 August 2013) and Blian na Gaelige. Consideration of this request is sought.
- Council has also been approached by Community Groups who are keen to 2.5 introduce Patterns of the City into their neighbourhood. The TCA unit does not have the budget or resources to implement city dressing in areas outside of the locations identified in the Tourism Strategy. A process will be devised to address interest from other areas and included in a future city dressing report.
- **Resource Implications** A contribution of £2,500 is required to remove existing banners and install new 3.1 banners/dressing in Gaeltacht Quarter to celebrate the anniversary of Féile 25 and Blian na Gaelige (includes new artwork design, removal of Our Time Our Place banners, manufacture and installation of new banners/dressing)
- 4 **Equality and Good Relations Considerations** 4.1 New banner designs will be equality Screened.
- 5 Recommendations Members consider a contribution of £2,500 to install new banners in the 5.1 Gaeltacht Quarter to celebrate the anniversary of Féile 25 and Blian na Gaelige.
- **Decision Tracking** An update report will be issued in September 2013.

7	Key to Abbreviations	
BCC	 Belfast City Council 	
TCA -	TCA – Tourism, Culture, and Arts Unit	
BCCI	M – Belfast City Centre Management	

8	Documents Attached
n/a	



Belfast City Council

Report to: Development Committee

Subject: Glen Road Development Framework

Date: 21 May 2013

Reporting Officers: John McGrillen, Director of Development, ext 3470

Contact Officers: Cathy Reynolds, Estates Manager, Property &

Projects, ext 3493

Keith Sutherland, Urban Development Manager, ext 3578

1 Relevant Background Information

- 1.1 The Development Committee, at their meeting on 26 January 2012 received a presentation and update from the Department for Social Development (DSD) and their consultants on the draft Glen Road Development Framework (also known as Glen 10). A Location Map is enclosed at Appendix 1. Glen 10 is one of the identified partnership projects in the Council's Investment Programme 2012 2015. The Council also owns land within the Glen 10 subject area, including land leased to third parties.
- The need to prepare a Development Framework arose from the fact that Glen Road was identified as an area of major development potential in West Belfast and the way that it develops will therefore have an impact locally and at a city wide level. A clear plan for the coordinated development of the area was viewed as providing an opportunity to put in place infrastructure that will connect sites and address local issues and concerns; provide for high quality design and achieve forms of development which are sensitive to the surroundings.

Key Issues The final Development Framework represents the culmination of almost two years of cross-statutory engagement, public consultation and engagement with the private landowners. Consultation responses showed that the Framework has the broad support of stakeholders.

2.2 The Development Framework is designed to provide an agreed plan for the area

that leads to its development potential being realised in a co-ordinated way. It is important to note that this is a non statutory document and to be successful requires all stakeholders who will need to voluntarily take account of the principles set out in the document.

2.3 These guiding principles for development seek to address the physical, planning and infrastructure constraints; promote integration of the sites with the surrounding neighbourhoods; seek to optimise the value of the sites and incorporate a transport and infrastructure assessment. The intention is not to constrain development but to influence landowners to develop proposals that will complement the wider development of the area to the benefit of all and maximise the regeneration and social outcomes.

2.4 Delivery Executive:

A Steering Group and a Reference Group assisted in the preparation of the Development Framework. The Reference Group included statutory interests (inc BCC), landowners and community representatives. Going forward, the Framework is suggesting that this Reference Group could evolve and its role reconstructed as a "Delivery Executive". This would involve:

- Working as a forum in which developers and landowners can share early thinking, design and feasibility work in relation to their individual sites with a view to realising the shared infrastructure links, green infrastructure and drainage provisions as set out in the Development Framework;
- As a forum in which developers and landowners can informally and positively engage with statutory interests and Government Departments at an early stage in developing proposals identifying opportunities for enhancing proposals and complementing planned public/private investment;
- As an early opportunity for the community to help to shape proposals relating to Glen Road and for all interested parties to share progress updates with the community in a structured fashion and at regular intervals throughout the year. As;
- An opportunity for the community to flag up any local issues arising from the development and construction process that require addressing. An opportunity to engage a range of statutory interests and Government Departments in this respect;
- As a forum in which new funding opportunities and programmes which could assist in the implementation of the Development Framework are identified and secure; and,
- Subject to the involvement of an urban design/ architectural professional (on a voluntary basis) within the Delivery Executive, the group could also offer early screening of development proposals against the guidance set out in the Design Compendium with an onus on raising design standards to a consistently high standard across the site.
- 2.5 Participation in the Delivery Executive would be on a voluntary basis, continuing the collaboration that has been achieved to date. It is recommended that membership of the group might be extended to include urban design/architectural skills and, given the concerns about traffic generation, transport planning skills.
- 2.6 The majority of land in the Glen Road area is in private ownership. The responsibility for delivery will therefore remain with individual landowners and developers. The quality of proposals will be shaped and informed by the community using tools such as the Design Compendium, evidence provided in

the Traffic Impact Assessment Report and the overall vision for this Development Framework.

2.7 Funding & Delivery Mechanisms:

Early in the process of preparing the Development Framework, consideration was given to a range of potential funding and delivery mechanisms which might be used to assist in the delivery of site wide infrastructure. These were then assessed against an appraisal of the costs and values that are capable of being achieved in the Development Framework area. The following delivery mechanisms were considered:

- Establishment of a special purpose delivery vehicle to co-ordinate delivery;
- Public Sector Funding for essential infrastructure and clawback;
- Establishment of a dwelling tariff in order to raise the necessary funds for infrastructure improvement; and,
- Individual Landowner Delivery arrangements.
- 2.8 It was felt that the preferred arrangement for delivering joint infrastructure is for each site to contribute its own share of the overall infrastructure specified in the Development Framework. The form of development that is proposed enables road, pedestrian, cyclist, water drainage and landscape infrastructures to be effectively joined up across the entire site and individual development sites within it.
- 2.9 It is being recommended that landowners and developers bringing forward proposals should look to incorporate features of the Development Framework such as sections of the artery road, the principal landscape routes, SUDS drainage channels and ponds, natural play spaces and public realm in accordance with the guidance provided.

2.10 | Early Wins:

A small number of "early win" projects have been identified which can potentially be delivered cost effectively and within the next two years. They include the following:

- 2.11 Access Improvements which will ease congestion:
 - Signalisation of the junction of Glen Road with the Monagh Bypass;
 - Signalisation of Glen Road Heights; and,
 - Signalisation of the junction of the Glenmona site and the Monagh Bypass.
- 2.12 Landscape improvements which will enhance the appearance of the area:

 Early structure planting along the eastern edge of the Glenmona site (bypass edge) to create a high quality landscaped frontage to the site.
- 2.13 Public Realm Improvements to enhance the quality of the pedestrian environment:

Early focus on public realm improvements along the Glen Road with potential focus on improving the quality of the local shopping environment in the vicinity of Glen Road/ Bearnagh Drive.

2.14 Pre-Construction Preparation to protect resident's quality of life:

The Delivery Executive should give early consideration to the type of measures which developers should build into contractor building contracts. The need for an early focus on this matter is driven by the perceived and actual impacts of recent building projects in the Glen Road on local residents. The Delivery Executive should devise a "charter" of characteristics which developers can use

in negotiations with contractors, to help inform their choice and to ensure that companies awarded contracts meet the criteria for "considerate contractors".

2.15 One Year Action Plan:

The Framework sets a proposed one year action plan. The suggested areas of work include:

- Agreement on the terms of reference for the Delivery Executive
- Investigate, along with BCC, the potential for the area becoming a Community Planning Pilot
- Evaluate merits of preparing a statutory planning document to guide development
- Produce a "Checklist of Requirements" for developers in relation to the design, access and infrastructure provisions of the Development Framework.
- Commission the 'Early Wins'
- Consider undertaking a full Transport assessment
- Investigate requirements for sewer/storm drainage upgrades
- Investigate feasibility of a SUDS drainage system
- Consider requirement for Strategic Environmental Impact Assessment
- Consider requirement to undertake a visual impact assessment
- Undertake further engagement with partners

2.16 Launch of Development Framework:

DSD are proposing to launch the Development Framework at an event on Wednesday 5 June 2013 at 10.30am in the Glenowen Inn. It is proposed to invite ministers, locally elected representatives, landowners and statutory bodies.

3 Resource Implications

3.1 Finance

None at this time. The Council is landowner of land within the subject area and is currently in negotiations with a social housing provider to purchase land. Separate reports have been brought to the Strategic Policy & Resources Committee on this.

3.2 Human Resources

Staff Resource involved as a result of representation on the Delivery Executive and in relation to the management and negotiation in respect of Council land in the subject area.

3.3 | Asset & Other Implications

The Council owns land in the subject area and the Development Framework should provide a sustainable framework for investment that optimises value and maximises the social and regenerative benefits of the wider area.

4 Equality and Good Relations Considerations

4.1 An Equality Impact Assessment was undertaken by DSD.

5 Recommendations

5.1 Members are asked to note the update on the Glen Road Development Framework, including the proposed Action Plan, and to further note the

proposed launch by DSD on 5 June 2013.

6 Decision Tracking

There is no decision tracking attached to this report.

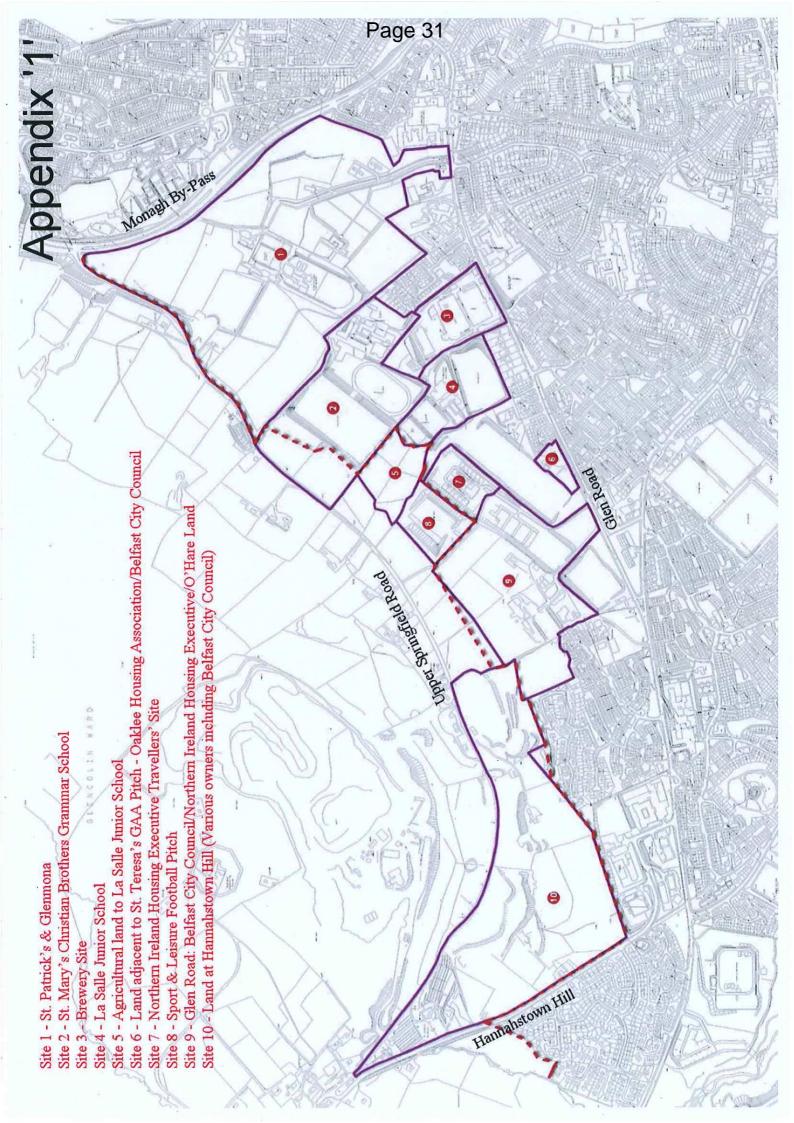
7 Key to Abbreviations

DSD - Department for Social Development

8 Documents Attached

Appendix 1 – Location Map

This page is intentionally left blank



This page is intentionally left blank



Report to: Development Committee

Subject: International Marketing Framework for Belfast

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Shirley McCay, Head of Economic Initiatives, ext 3577

1 Relevant Background Information

- 1.1 Members will be aware that one of the key commitments in the Council's Investment Programme 2012- 2015 is to market Belfast internationally. Belfast City Council (BCC) has committed to working with city partners to market Belfast proactively on the international stage to attract investment, increase tourism and build the networks necessary to support growth.
- 1.2 BCC is one of many city stakeholders with established connections to the world through a range of channels and relationships. In order to win new investment, attract talent and visitors, push forward our indigenous businesses and connect our communities to the world, Belfast must present a united proposition that enables all stakeholders to fulfil their own goals in short, city stakeholders must speak to the world as one city, with one voice.
- 1.3 There is a great potential to capitalise and build on existing networks and relationships, building on Belfast's reputation as a world class city. These include:
 - BCC has a long established sister city relationship with Hefei and Nashville
 - Belfast Metropolitan College have recently opened a New Delhi office
 - The University of Ulster's recently opened Confucius Institute with Hangzhou, which will facilitate student and staff exchanges with China
 - Queen's University's recent mission to Nashville Vanderbilt University
 - Invest Northern Ireland's annual international trade mission programme, seeks business investment and research opportunities in world markets including China
 - NI Connections network links Belfast directly to world- wide Diaspora

Key Issues 2.1 During the last year significant consultation with key stakeholders has been undertaken to recognise the various international relationships that city stakeholders are already engaged in to generate a common understanding of what Belfast has to offer the international market and to identify opportunities to build on existing relationships. 2.2 Following consultation with over 20 city stakeholders, including the anchor institutes, a draft international marketing framework has been produced to ensure that Belfast is positioned as a strong, attractive and competitive destination of choice for those who trade, invest, visit and study. 2.3 The proposed aims of this framework are as follows: To maximise economic return of development for Belfast To increase the economic benefits of marketing Belfast internationally 2.4 The following objectives are proposed to help increase the economic benefits of developing a city-wide approach to proactively marketing Belfast internationally: Deliver increased economic return to Belfast through collaborative international marketing Develop meaningful international partnerships and civic relationships to support Belfast's growth Promote the global attractiveness of the city for business, education and tourism Create the optimum mechanisms for international marketing for Belfast 2.5 The draft framework (Appendix 1) outlines the benefits of a co-ordinated city wide approach to international marketing and provides the basis for further engagement and partnership with key city stakeholders to maximise the positive impact for the city. It outlines that it is essential that all stakeholders are committed to work together on three core element of the framework, namely; Belfast infrastructure and product – determining what Belfast can offer, in terms of amenity, housing, connectivity, cultural experience and shared spaces Belfast Marketing – agreeing our proposition and audience through its brand, key messages, city narratives and the most effective marketing structures International City Links – building Belfast's global reputation and relationships through research, connections, missions and sister cities, to ensure that Belfast product and marketing are fully utilised 2.6 In developing the framework, an outline action plan has been proposed for the period 2013 – 2015, which includes: Baseline work – this has already been completed through extensive stakeholder engagement, data capture and analysis and collaborative discussions Developing marketing tools – underway including new International Belfast branding and city narratives Delivering products and city links underway with delivery of the Chinese new year celebrations, the planning of the Global India Business Meeting and wide India in Belfast Week as well as plans for exploratory missions to North America 2.7 The International Marketing Framework was formed around 3 primary market

segments namely: business, leisure and tourism, education & learning, and trade & investment. There are 5 geographical target areas, namely China, the Far East, Europe, India, North America while maintaining a broad focus on the rest of the world, particularly in terms of the emerging economies e.g. Brazil

- Proposed outcomes and annual targets for BCC are outlined in section 8 of the report. As the regional driver, Belfast has a key role to play in helping to deliver a number of regional targets; however, it is important to recognise the targets need to be agreed with city stakeholders as they can only be achieved in partnership and by supporting the work and targets of other city stakeholders such as Invest NI, Belfast Metropolitan College, the universities etc. Commitment to agreed targets will be critical for the success of the international marketing of Belfast and in building strong partnerships across the city.
- 2.9 Members are asked to agree the draft International Framework and within it to specifically agree the following next steps which have been identified to enhance the existing place based relationships that city stakeholders are developing to take forward an agreed International Marketing Framework for Belfast.
 - Agree the framework including future governance and measures of success with key stakeholders
 - Commission and develop a set of city propositions/narratives different groups will have different needs and will require different information, thus we propose the following set of city narratives targeting:
 - Investors (partially covered and aligned to the emerging Integrated Economic Strategy)
 - Tourists (aligned to the Integrated Tourism Framework)
 - Students (aligned to the developing student housing strategy/framework for Belfast)
 - Refresh the Belfast Brand
 - Research the most effective international integrated marketing mechanisms and agree the best option for Belfast
 - Explore new links and markets and assess the viability of building collaborative city relationships
 - Continue to deliver products and assess/monitor their effectiveness which will inform future planning and delivery (for example, Chinese New Year, Global India Week and South by South West).

3 Resource Implications

- 3.1 Members have agreed a short-term budget of £80,000 for international relations, as well as a £150,000 budget specifically for the Global India Business Meeting.
- 3.2 Currently international relations work is being undertaken by re-deploying the work of the European Unit. This will be revisited after 12 months and a detailed resource case will be presented to members to establish a realistic International budget for future years.

4 Equality and Good Relations Considerations

4.1 There are no Equality and Good Relations Considerations attached to this report.

5	Recommendations
5.1	It is recommended that Members approve the International Marketing Framework for Belfast and agree to continued engagement with key city stakeholders.

6 Decision Tracking There is no decision tracking attached to this report. Reporting Officer: Shirley McCay **Decision Tracking**

Timeline:

Proposed International Marketing Framework for Belfast

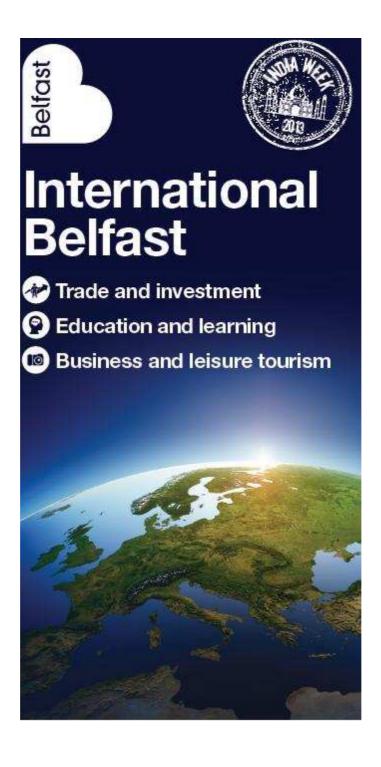


Table of Contents

1.	Introduction	3
2.	Purpose of the International Marketing Framework	4
3.	Belfast Infrastructure and product	5
	Marketing Belfast	
5.	International City Links	8
	How we move forward	
7.	Proposed actions	10
	How we will measure success	
9.	Immediate actions	13
Аp	pendix 1. Draft Action Plan: Medium and Longer Term	14
-	pendix 2. International Framework Contacts	

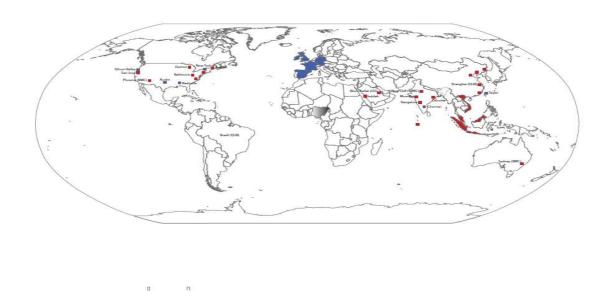
1. Introduction

Belfast City Council is one of many city stakeholders with established connections to the world through a range of channels and relationships. In order to win new investment, attract talent and visitors, push forward our indigenous businesses and connect our communities to the world, Belfast must present a united proposition that enables all stakeholders to fulfil their own goals – in short, city stakeholders must speak to the world as one city, with one voice.

There is a great potential to capitalise and build on existing networks and relationships, building on Belfast's reputation as a world class city. The range of existing international relations and connections is shown in the map below and city stakeholders are already engaging on a range of international relationships such as:

- Belfast City Council has a long established sister city relationship with Hefei and Nashville
- Belfast Metropolitan College have recently opened a New Delhi office
- The University of Ulster's recently opened Confucius Institute with Hangzhou, which will facilitate student and staff exchanges with China.
- Queen's University's recent mission to Nashville Vanderbilt University
- Invest Northern Ireland's annual international trade mission programme, seeks business investment and research opportunities in world markets including China
- NI Connections network links Belfast directly to worldwide Diaspora.

The map below highlights some of the key existing (blue) and more recent or emerging international links (red).



There are significant benefits from harnessing the power of city stakeholders to develop a more collaborative city-wide approach to the international market because:

- Collaborative working has the potential to enhance success for all
- Relationships are strengthened across the city and for the city in the global arena

- More effective use of resources
- Sharing expertise across the city
- Creates a single, city-wide approach with a shared voice

Taking forward an International Marketing Framework for Belfast requires:

- identifying the key city organisations, agencies and companies engaged in international marketing activity
- agreeing the target audiences, messages and methodologies for an integrated approach to international marketing
- agreeing and focusing on key destination markets
- identifying where collaborative activity between stakeholders makes business and political sense

This document is designed to provide the basis for further consultation and engagement with key stakeholders.

2. Purpose of the International Marketing Framework

The purpose of this international marketing framework is

to ensure that Belfast is internationally positioned as a strong, attractive and competitive destination of choice for those who trade, invest, visit and study

Aims and Objectives

Based on consultation with city stakeholders, the proposed aims are as follows:

- To maximise economic return of development for Belfast
- To increase the economic benefits of marketing Belfast internationally

The following objectives are proposed to help increase the economic benefits of developing a city-wide approach to proactively marketing Belfast internationally:

- Develop meaningful international partnerships and civic relationships to support Belfast's growth
- Promote the global attractiveness of the city for business, education and tourism
- Create the optimum mechanisms for international marketing for Belfast

This framework will help us build on existing international relationships and partnerships to develop effective collaborative approaches to achieve shared city development goals. This means that the city has one voice internationally which will provide the foundation to create sustainable and meaningful relationships with different cities and organisations which will support and sustain growth in Belfast. This will be achieved by attracting inward investment, increasing tourism as well as attracting and retaining talent in the city.

What we hope to achieve

The key outcomes from this city-wide approach to international marketing reflect the regional agenda to enhance our global competitiveness and image, focusing on:

- Increasing the value of exports for local business and inward investment
- Increasing tourism spend and the number of tourists visiting Belfast

Increasing the number of international students and academics attracted to and remaining in Belfast

In order to achieve this, it is essential that all stakeholders are committed to work together on three core elements of the framework:

- 1) **Belfast infrastructure and product** determining what Belfast can offer, in terms of amenity, housing, connectivity, cultural experience and shared spaces.
- 2) **Belfast Marketing** agreeing our proposition and audience through its brand, key messages, city narratives and the most effective marketing structures
- 3) International City Links building Belfast's global reputation and relationships through research, connections, missions and sister cities, to ensure that the Belfast product and marketing are fully utilised.

3. Belfast Infrastructure and product

Following initial research and engagement with the main city stakeholders three key markets have been identified as the focus to build an integrated and collaborative approach to international city marketing for Belfast – these key markets focus on Investment & Trade, Tourism and Education and Talent. Belfast city narratives will be developed targeting each of these market segments.

1.	Investment and Trade		
Why it's	- To secure new foreign direct investors to locate in Belfast and NI		
important	- To create jobs, sustain existing jobs, build the local supply chain and wealth creation		
	- To build research and development capacity		
	- To secure trade deals and partnerships to deliver income to Belfast and NI		
	companies, aiding their growth and expansion and increasing exports		
Belfast's	- Connectivity: Belfast is the gateway and regional driver for the Northern Ireland		
current	economy with two modern airports		
offer	- Belfast Harbour is Northern Ireland's principal maritime gateway and logistics hub,		
	serving the Northern Ireland economy and increasingly that of the Republic of		
	Ireland		
	- Northern Ireland was the first region in Europe to have 100% access to broadband;		
	- Competitive business environment: Operating costs for business in Northern		
	Ireland is highly competitive and amongst the lowest in the UK		
	- Telecoms costs and prime office rents in NI and greater Belfast are among the most		
	competitive in the world		
	- 65% of companies investing in NI already reinvesting or are planning to invest		
	further		
	- There is significant land development potential in Belfast such as Belfast Harbour,		
	Titanic Quarter and Springvale		
	- Belfast is now a major international filming location and its creative industries		
	sector along with environmental and new energy technologies are the fastest		
	growing sectors in the economy		
	- Quality of life: Belfast has one of the lowest residential housing costs in Europe		
	- It scores highly when compared to other cities in relation a good work-life balance		

	and a relatively short average commuting times to work.
How we	- Belfast successfully secured £13.7million to improve the city's broadband infrastructure to become a world class digital city by 2015.
improve the offer	- A £400 million investment in the Royal Exchange retail-led scheme in the north east of the city
the onei	- An £8 million bid for the development of a green business park on the North
	Foreshore An 68 million development of an Innovation Centre at Springvale
	 An £8 million development of an Innovation Centre at Springvale. The council is working with Invest NI to develop a £4 million Digital Hub to promote
	digital technology based enterprises in the city.
	- The planned Belfast Rapid Transit scheme will be a new cross city public transport route that will link east and west of the city with each other and with the city centre

2.	Tourism
Why it's	- To maximise the growth in the tourist industry and economy
important	- To attract new and repeat leisure and business visitors to Belfast and NI
	- To encourage tourist expenditure in the local economy with direct economic
	returns to local industry the local economy
Belfast's	- Belfast is a vibrant, cultural city with a unique historical legacy
current	- There are over 6000 bedspaces in the city ranging from budget accommodation to
offer	five star suites
	- Key cultural venues are located across the city –Lyric Theatre, Grand Opera House, the MAC, Culturlann, Ulster Hall
	- The Titanic Belfast visitor centre opened in 2012 as a major visitor attraction and focal point for the city's maritime heritage
	- Belfast hosts around 50 cultural and arts festivals throughout the year and 300 bars and clubs.
	- The city has an abundance of open space, including parks and greenways
	- Belfast is a major cruise destination, with over 50 cruise ships docking in Belfast
	harbour last year and a target of 60 cruise ships visiting Belfast, generating up to £6m for the economy in 2013
How we	- Belfast is a city of choice for major international events and is scheduled to host the
will	World Police & Fire Games 2013, Giro d'Italia 2014 and Tall Ships 2015
improve	- New hotels and stadia are planned for the city, including the redevelopment of
the offer	Windsor Park and Casement Park stadia
	- Over the next two years over £6 million will be invested in tourism and cultural products of Belfast
	- By 2016, significant investment will transform Belfast Waterfront Hall into a state of
	the art convention and exhibition centre, with additional 2100m ² exhibition and banqueting space for 750 delegates, plus additional breakout facilities.

3.	Education and Learning	
Why it's	Why it's - To attract international students to Belfast and NI to undertake further and higher	
important	education	

	- To support the increasing cultural diversity and dynamism of the city
	- To enrol international students in their own countries on study programmes
	delivered by educational establishments in Belfast
	- To attract academics and researchers to Belfast to undertake their studies,
	enhancing the relationships the education-business links and supporting Belfast's international profile
Belfast's	- Belfast has a young, diverse and dynamic population with over 22,000 full time
current	students and a growing ethnic minority population
offer	- Belfast has a number of key third level educational establishments within its
	boundaries and close to the city centre.
	- Belfast educational institutes are key drivers in the development of Nis technology and knowledge industries
	- Belfast's two universities have globally recognised research centres across a range of disciplines
	- Belfast Metropolitan College's new e3 campus is a model for the innovative use of new and emerging technologies with resources for the testing and demonstration of renewable energies
	- Belfast's educational institutes offer quality sports facilities in Belfast and at Jordanstown.
	- There is a strong track record in the commercialisation of research and successful business ventures.
	- Through knowledge transfer and innovative initiatives, including the highly successful NI Science Park, the universities have supported £100m's of new investment and 1,000's of high value new jobs. ¹
	- The city has an abundance of open space with 940hectares of parks, playing fields and greenways.
How we will improve	- Work is underway with the city's educational establishments to develop a student housing strategy to encourage affordable, quality, fit for purpose student housing in the city that supports student and community life
the offer	- Belfast is set to become a world class digital city by 2015 and has secured almost £13.7million to improve the digital infrastructure in the city
	 University of Ulster will relocate to the heart of Belfast with a £250 million new building.
	- Significant investment will see the redevelopment of Ravenhill, Windsor Park and Casement Park stadia
	- The planned public bike hire scheme is due to be introduced in 2015 to enhance connectivity across the city

Research has indicated that the most important factors for attracting investment and improving quality of life are a solid infrastructure and connectivity. Belfast has an improving infrastructure and offer which acts as the foundation to attract and retain the international market.

Significant work is underway in Belfast to support and enhance the city's infrastructure through various development strategies and investment in the city to promote growth and revitalise the

¹ QUB Report to DEL Committee March 2011

economy, support employability, enhance connectivity and ensure a vibrant social and cultural scene which form the foundations for creating a city that can compete and promote itself on the global stage. While Belfast already has a distinct and strengthening offer to promote internationally, the relationships developed and impact of international marketing will also contribute to Belfast's economic, social and cultural development.

4. Marketing Belfast

Belfast has tended to operate with an organic approach to marketing rather than a specific marketing strategy. Belfast proposition, brand, city narratives and the main marketing channels are all essential aspects of marketing our city. Belfast still needs to work hard to develop a unique story and unify its marketing efforts.

Presently Belfast is marketed internationally by a range of city stakeholders, albeit each tends to focus on their own perception and experience of Belfast and their own messages, methodologies and target audiences. A comprehensive, shared vision is needed for Belfast to maximise its international reputation and the economic benefits.

There is a strong argument that Belfast needs to revamp the Belfast product, revisit and refresh our brand, develop a strong shared proposition and a new city narrative that is shared by all city stakeholders. A reinvigorated coordinated city-wide approach to international marketing is therefore required.

To develop strong marketing material for Belfast and revamp its product, we need to:

- 1. Develop a city narrative which is agreed by all key stakeholders
- 2. Refresh the Belfast brand ensuring it reflects the current values and narrative of Belfast and has city-wide ownership
- 3. Agree the key target audiences, messages and methodologies for an integrated approach to marketing
- 4. Agree the optimum vehicle for coordinated international marketing within Belfast

5. International City Links

Belfast has well established relationships with Europe. A number of other key global markets have been identified, in consultation with stakeholders, as avenues to develop and enhance relationships and marketing. City stakeholders are already forging relationships with key global economies in China and the Far East; India and North America. These form the initial focus for Belfast to move beyond Europe and enhance collaborative working relationships.

It is therefore important for Belfast to consider the destinations in these countries where formal civic linkages would add value.

Belfast's city stakeholders have taken significant steps to form international relations with each of these countries and there is potential for all city stakeholders to add value to these relationships to maximise the benefit and impact for Belfast. For example:

Target Global Markets	What is in place / Opportunities
India	 BMC have opened a New Delhi office in January 2013 QUB has links with University of Hyderabad, Nation Institute of immunology in New Delhi and Videcon business in Calcutta QUB proposal to develop a civic relationship with Chennai as part of a New York/Chennai/Belfast partnership Invest NI trade mission scheduled for April 2013 with other stakeholders participating
China/Far east	 BMC hosted a China Week in February 2013 which may be built upon BMC has links with Beijing Polytechnic UU established Confuscious Institute in partnership with Zhejiang University of Media and Communications UU developed links with Saudi Arabia and United Arab Emirates Belfast's sister city relationship in China is with Hefei QUB has MOU established with universities in Peking, Shanghai, Minzu, Jilin, Harbin University of Commerce and East China University of Science and Technology, Shenyang University
North America	 QUB planned outward mission to Nashville Vanderbilt University with which it has special links QUB has also links with Georgetown University, UMAS Lowell and Fordham University (New York) UU linked with colleges in New York and Washington. BMC is a Member of the RC20/20 Group – Baltimore, Dallas, New York, Detroit and Philadelphia Belfast's relationship with ITLG in Silicon Valley Belfast's presence at South by Southwest conference and exhibition (links with Austin Mayoral office)

Through an International Marketing Framework there is potential to maximise relationships, build on the existing links and networks to enhance Belfast's reputation and the benefits for the city as a whole.

As collaborative working increases and stakeholders such as Invest NI continue to monitor opportunities arising from emerging economies, there will be greater opportunities to expand horizons and collaborative effort to additional markets such as CIVETS (Columbia, Indonesia, Vietnam, Egypt, turkey and South Africa), Dubai, Middle East etc.

6. How we move forward

In developing the framework, the proposed way forward is outlined below (as illustrated below):

1) **Baseline work** – has been completed. BCC identified the key city organisations, agencies and companies engaged in international marketing activity. Research and engagement has

taken place with stakeholders (Appendix 1). Initial data assembly and analysis has been completed and a first collaborative discussion led by the Lord Mayor of Belfast.

- 2) **Developing Marketing Tools** –to ensure stakeholder buy-in and to be fully equipped to establish valuable international relations
- 3) **Delivering products and city links** developing a suite of marketing materials for Belfast to enable the achievement of objectives to increase tourism, trade, investment and skills exchange.
- 4) Outcomes Given the city-wide focus of this work, these will be developed in consultation with key stakeholders. A number of draft outcomes have been suggested for initial consideration. They are the long-term outcomes for which we need to refine the framework, establish appropriate indicators and baseline information.

Diagram 1. Outline of the process for the Integrated Marketing Framework



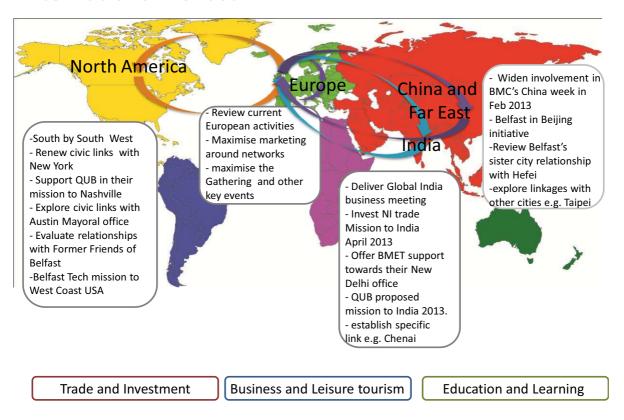
7. Proposed actions (2013/14)

The following map illustrates the various dimensions and sectors that constitute the International Marketing Framework, including the short-term actions that are already underway. Building collaborative working relationships across the city to deliver these actions will help shape future actions and outcomes:

- Market segment: Business and Leisure Tourism; Education and Learning; and Trade and Investment
- Geographic area: China and far East; Europe; India; North America; and the Rest of the World.

City stakeholder engagement and support is central to progressing the international marketing framework. Through a competitive Belfast infrastructure and product, strong proposition, vision and promotion key geographic areas can be identified to maximise existing and develop new international links for the benefit of the city as a whole.

International Belfast



In addition to the actions outlined above it will be important to work with city stakeholders to monitor changes in the global environment and the emerging economies in the rest of the world to ensure that Belfast plays a dynamic role in the development of international marketing and relations. Developments in Russia and Brazil have already been identified and the potential opportunities emerging from CIVETS locations (Columbia, Indonesia, Vietnam, Egypt, Turkey and South Africa) are being examined by Invest NI and will be kept under review. This intelligence will be critical in informing future and changing international marketing relationships, priorities and tools.

8. How we will measure success

Belfast has a significant contribution to make to a number of regional strategies such as the Programme for Government, Economic Strategy for Northern Ireland and Higher Education Strategy for Northern Ireland in terms of trade & investment, tourism and education:

- Secure total investment in the Northern Ireland economy of at least £1 billion.
- Increase the value of manufacturing exports by 20%
- Develop and deliver a full range of support throughout the export lifecycle
- Increase tourism revenue to £676m and tourism visitor numbers to 4.2m
- Increase the number of international students and academics

The following draft outcomes and annual targets have been proposed to align to the delivery of the regional frameworks, and focusing on the benefits that a city-wide collaborative approach to international marketing may bring. While the outcomes require further consultation and agreement with key city stakeholders, it is anticipated that activity in year one of the framework will focus on building effective collaborative approaches and partnerships. The Council has taken cognisance of key partners targets in Belfast Visitor & Convention Bureau, Invest NI, Belfast Metropolitan College and the universities and will work to support the delivery of these for the benefit of the city.

Segments	Proposed Outcomes (to be agreed with	Draft Annual Targets (to be agreed with
	city stakeholders)	city stakeholders)
Trade and Investment	 Increase the value of exports for local businesses Increase the number of local businesses exporting Increase % of globally focused start-ups Increase foreign investment Improved partnerships and collaboration (The emerging Integrated Economic Strategy will inform the development and agreement of outcomes with stakeholders) 	 Belfast promoted at 4 international trade exhibitions, including participation in major investment conferences in London and Munich 30 significant leads of potential new inward investment identified 4 major inward missions received in Belfast 50 companies provided business opportunities in new international markets Support Invest NI to deliver their target of 30 trade missions and participate as appropriate
Tourism	 Increase in value and number of business tourism 20% increase in tourism spend to £294m by 2014/15 (Integrated Tourism Framework) Grow visitor numbers to Belfast by 20% (BVCB) Increase visitor spend in Belfast by 40% (BVCB) Lead generation programme and research to identify Top 500 prospects for extension to Waterfront 	 2 new collaborative programmes undertaken with multiple stakeholders 2 new international operators include Belfast on their itineraries Increase the economic impact of annual events in Belfast by 5% per year 10 familiarisation visits to Belfast from new markets or specialist fields Support BVCB to deliver the target of profiling Belfast at 20 trade/

	Hall	consumer shows and generate 80 new out of state conference leads
Education	 Increase % of international students and academics Attract at least 1895 international students to higher education institutes and up to 300 international students to further education institutes in Belfast by 2016 Increase internationally recognised research projects Improved partnership working and collaboration NB. University of Ulster have a target of attracting up to 3000 international students per year, although most of their growth is anticipated to be at Magee (By 2014, higher & further education establishments will have reviewed their international strategies and developed targets which will inform the framework outcomes and indicators) 	 Promote the city jointly with the educational institutes in 2 new markets/countries Increase % of international students and academics to Belfast – attract up to 100 new international students to further education in Belfast and over 600 higher education students to Belfast per year 3 new research projects instigated

9. Next Steps

The following next steps have been identified to enhance the existing place-based relationships that city stakeholders are developing and to take forward an agreed International Marketing Framework for Belfast.

- Agree the framework including future governance and measures of success (outcomes) with key stakeholders
- Commission and develop a set of city propositions/narratives different groups will have different needs and will require different information, thus we propose the following set of city narratives targeting:
 - Investors (partially covered and aligned to the emerging Integrated Economic Strategy)
 - Tourists (aligned to the Integrated Tourism Framework)
 - Students (aligned to the developing student housing strategy/framework for Belfast)
- Refresh the Belfast Brand
- Research the most effective international integrated marketing mechanisms and agree the best option for Belfast
- Explore new links and markets and assess the viability of building collaborative city relationships
- Continue to deliver products and assess/monitor their effectiveness which will inform future planning and delivery (for example, Chinese New Year, Global India Week and South by South West)

Appendix 1. Draft Action Plan: Medium and Longer Term

While activity in year one has focused on creating more collaborative networks and building on existing relationships, the following areas of work have been considered by stakeholders that would further enhance the development of collaborative approaches to international marketing for the benefit of Belfast as whole.

It is anticipated that this would be further developed and refined through the engagement process with key stakeholders and following review of initial performance.

Segment	Areas for Development 2014/15-2015/16
Trade and Investment	- Implement Belfast's Integrated Economic Strategy
	- Develop an export development programme in collaboration with the Chamber
	of Commerce and in consultation with Invest NI
	- Consider BCC civic engagement in outward mission to India
	 Agree a contemporary sharpened FDI proposition and role of BCC within delivery of message
	- Consider Aftercare of FDI companies in Belfast
	- Fully use NI Connections platforms etc.
	- Review FDI proposition with Invest NI and identify role for political leaders in Belfast.
	- Collective input to all stakeholders' forward marketing plans for 2014
	- Consider use of TEDx as a brand and how to capitalise on this for Belfast's international profile
	- Develop the relationship and outcomes from the IBM Smarter Cities Challenge
	- Identify destinations Belfast should pursue for formal civic linkages
Business & leisure	- Maximise use of and input to The Gathering campaign
Tourism	- Develop and implement City marketing campaigns etc.
	- Consider how to instigate support for Belfast airports to secure new direct air links as identified
	- Develop programme of collaborative marketing activity influencing NI Connections programme
	- Maximise City Narrative use
	- Agree and maximise the use of HMS Duncan, Royal Navy ship affiliated to Belfast.
Education & Talent	- Consider the creation of additional language schools in Belfast
	 Define and develop BCC's role in welcoming and acknowledging students and researchers who have chosen Belfast
	- Maximise City Narrative use
	- Consider how to take forward ITLG relationship with Silicon Valley along with Invest NI and University of Ulster

Appendix 2. International Framework Contacts

Organisation	Representatives
Andras House	Lord Rana
	Dermott Brooks
	Sameer Seth
Arts Council NI	Nick Livingston
	Noirin McKinney
ArtsEkta	Nisha Tandon
	Mukesha Sharma
Belfast Metropolitan College	Marie-Therese McGivern
	Ned Cohen
Belfast City Airport	Brian Ambrose
Belfast City Centre Management	Andrew Irvine
Belfast Harbour Commissioners	Roy Adair
Belfast Visitor & Convention Bureau	Gerry Lennon
Bombardier	Alec McRitchie
British Council NI	David Alderdice
Delta Print	Terry Cross
European Commission NI	Colette Fitzgerald
HMS Duncan	Commander John Gray
Invest NI	Bill Montgomery
	Barry McBride
NI Chamber of Commerce	Ann McGregor
	Sandra Scannell
NI Connections	Grainne McVeigh
NI Tourist Board	Alan Clarke
	Susie McCullough
Office of the First Minister & Deputy First Minister	Tim Losty
	Debbie Sweeney
Queens University Belfast	Dr Satish Kumar
•	Isabelle Jennings
Titanic Quarter	Michael Graham
Tourism Ireland	Aubrey Irwin
University of Ulster	Prof. Anne Moran
	Roisin McEvoy
US Consul in Belfast	Gregory S. Burton, Consul General



Report to: Development Committee

Subject: Joint Bid to host EUROCITIES Culture Forum 2014

Date: 21 May 2013

Reporting Officer: Shirley McCay, Head of Economic Initiatives, ext 3459

Contact Officers: Laura Leonard, European Manager, ext 3577

Relevant Background Information Members will be aware that Council is engaged in a number of EUROCITIES fora and that this has provided the organisation with a range of tangible outputsthe recent installation of energy efficient lighting in the City Hall being one. 1.2 In terms of the Culture Forum, engagement has led to the following: Participation in work to commemorate the European Year of Intercultural Dialogue, which helped to inform the Council's Cultural Framework and development of the city's Festivals Forum; - Submission of a project proposal in 2012 as partner in the CityBooks application to the EU Culture Programme: - Presentation of Belfast best practice- including presentation at the closing conference of the Intercultural Dialogue project in Amsterdam; - Participation in the Creative Industries (through the Economic Development Unit), Culture and Young People and Resources for Culture working groups: which have permitted exchange of experience and promotion of Belfast; - Contribution into European surveys and policy papers- ensuring European legislation takes into account cities' needs and experience Profiling of the Apps for Literary Belfast and Belfast Music product at the Spring 2013 meeting in Florence This is also evidence of how Belfast is viewed as a valued member of the Forum. 1.3 As a region of Europe, we are now at an important stage in the calendar for the emerging EU Budget and priorities for the period 2014-2020. Continued and proactive engagement in the Eurocities network is crucial for Council in order to position itself to maximise the opportunities that this new round of funding will bring. This is also imperative activity in order to deliver the Investment Plan objective of securing European funding.

1.4 Belfast City Council now has the opportunity to bid to host the Eurocities Culture Forum (CAF), one of the bigger fora in the network, with many members being previous European Capital of Culture. Hosting CAF is a very competitive process but provides an excellent opportunity to showcase the city's cultural product as well as demonstrating how innovative it is in tackling key issues affecting the sector. Derry City Council is keen to partner Belfast in this bid, which will permit Belfast to achieve the above objectives in a more economic manner.

2 Key Issues

- 2.1 A dual city bid to the Culture Forum has never been attempted before but preliminary discussions with EUROCITIES staff indicated that this would be enticing to its members. This would build on Belfast's capital city status and reputation within the forum and also the position of Derry-Londonderry as the first UK Capital of Culture. A successful bid would bring somewhere in the region of 80-100 attendees and past experience of acting as host city has led to significant press coverage as well as exposure of indigenous industry to representatives of over 70 European cities.
- 2.2 CAF meetings typically last 3 days- the host city determines a theme which is the focus of the first day, working group meetings and site visits as well as the normal business meeting make up the rest of the programme. With meetings starting on the Wednesday, cultural activity is offered on the Saturday. This format would allow Belfast to host Wednesday and Thursday with Derry/Londonderry accommodating the Forum Friday and Saturday.
- 2.3 The development of the bid will take place over the coming weeks and will include detail on the infrastructure to enable the participants to get to and stay in Belfast, conferencing facilities as well as information on cultural and tourism products.
- 2.4 Preliminary discussions with officers in Derry City Council have led to the tentative theme of the bid being "Culture: Connecting Cities"- the rationale behind why participants attend the Forum in the first instance but also because during this event they will be connected to 2 of Northern Ireland's cities. The finer detail of the work programme will only be developed once the bid result is known.

3 Resource Implications

- 3.1 Both Councils have proposed an individual budget of £5,000 to host the Culture Forum, should the bid be successful. This will offset catering, venue hire, any entertainment costs, expenditure associated with site visits and speaker fees (if applicable) and the transfer between the two cities.
- 3.2 Should the bid be successful a project steering group will be set up to include officials from both Councils as well as representatives of the Culture and Arts sector.

Page 55

4	Equality and Good Relations Considerations
4.1	There are no Equality and Good Relations considerations attached to this report.

5	Recommendations
5.1	Members are requested to:
	- Note the contents of this report and to agree to the submission of a joint bid
	to host a EUROCITIES Culture Forum meeting in 2014.
	- Agree to a Belfast City Council budget of £5,000 which will come from the
	2014-2015 general Tourism, Culture and Arts budget.

6	Decision Tracking
There	e is no decision tracking attached to this report.

7	Key to Abbreviations
CAF- Culture Forum	

This page is intentionally left blank



Report to: Development Committee

Relevant Background Information

Subject: Post Events details for St Patricks Day 2013

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Gerry Copeland, City Events Manager, ext 3412

The purpose of this report is to: Provide feedback to Councillors on the 2013 St Patrick's Festival, as requested by the Development Committee in November 2012. Seek guidance on events for 2014 and beyond subject to budgets Obtain permission to go to tender for a carnival parade contractor for a five year period (subject to Council approval and contract) Gain approval to operate an agreed event for over the nearest weekend to St Patrick's Day rather than on the actual 17th March with parade and concert on a Sunday In January 2012 Council agreed to the annual programme of civic events to be delivered during the 2012/13 financial year. This included the staging of the 2013 St Patrick's event on the Sunday 17th March 2013. This was followed by

- In January 2012 Council agreed to the annual programme of civic events to be delivered during the 2012/13 financial year. This included the staging of the 2013 St Patrick's event on the Sunday 17th March 2013. This was followed by Members approving a pilot St Patrick's Festival for 2013 (Development Committee of November 2012), which included a direction from Members for feedback report to be taken to Council on this year's event.
- 1.3 Appendix 1 indicates the programme of activity created for the Council agreed festival. In addition to this Members agreed to host the annual Ullans Academy St Patrick's Day Breakfast at City Hall. The following are the key statistics generated by the event:
 - Total cost to Council was £180,000 (£140,000 for the parade and concert & £40,000 for the festival/marketing)
 - It is estimated that 20,000 people attended the event (5,000 festival attendees and an audience of 15,000 for the parade and concert)
 - Estimated economic return of over £567,000
 - Return on Council's investment of £3.00 for every £1.00 invested
 - 9% of attendees where out-of-state, 27% outside Belfast and 63% from the Greater Belfast area
 - An average positive rating of 7.88 (rated out of 10) for the overall event

 It is estimated that 51% of attending were from a Catholic background and 26% from the Protestant community

Key Issues

 Promotion with Belfast Féile's Féile an Earraigh and linkage to the New York based Sober St Patrick's Day initiative

2.1 Members are being asked to give guidance to whether a similar family orientated festival and programme should be delivered in March 2014. The programme would be based on many of the activities highlighted in Appendix 1. However, if approved, Members are also being asked that any future parade, concert and festival are operated on the nearest weekend to St Patrick's Day rather than on the 17th March. The format would see potential festival activities on the Friday and Saturday, with the carnival procession and concert on the Sunday. Such a move would have support from retailers and police in the city. 2.2 The rationale behind this suggestion, to Members, is based on the resources connected to events on the 17th March especially in regard to the carnival element. In addition the moving of the event would assist in attracting visitors to the festival elements based in the City Hall and grounds given that St Patrick's Day is not a public holiday in the city. 2.3 The shift to a weekend would also assist, if approved by Council, the St Patrick's festival to stand out in marketing the event to both a national and domestic market – especially given that many locations promote their locations on the 17th March. 2.4 The suggested programme would include promotion of Féile an Earraigh (Féile an Phobail's Spring festival), Ullan's Academy St Patrick's Day breakfast (subject approval from Strategic, Policy & Resources use of the City Hall) and links to the New York based Sober St Patrick's Day initiative. In addition the Council would include other initiatives such the BBC Radio Ulster St Patrick's Night concert at the Belfast Waterfront Hall (to be confirmed by the BBC).

- 2.5 If approved Officers would issue a tender for a carnival provider. This would be issued over a five year period, but would be renewed on an annual basis.

 Analysis for this supply area has indicated that there would be a greater level of interest in the tender if the move to a weekend event was agreed by Council.
- 2.6 It is estimated that the proposed programme could be delivered within the 2012/13 figure of £180,000. It should be noted that the current estimates for 2013/14 has £140,000 allocated. Therefore, any agreement to enhance the programme, for 2013/14, would require approval from the Council's Strategic, Policy and Resources Committee for the additional £40,000.

3.1 Financial It is estimated that the proposed programme could be delivered within the 2012/13 figure of £180,000. It should be noted that the current estimates for 2013/14 has £140,000 allocated. Therefore, any agreement to enhance the programme, for 2013/14, would require approval from the Council's Strategic, Policy and Resources Committee for the additional £40,000.

3.2 Human Resources

There would be no additional staff resources connected to this initiative and all activity could be managed with the current personnel levels.

3.3 Asset and Other Implications

There would be no implications in this area.

3.4 Marketing

If agreed, the 2014 programme would include a marketing campaign to promote all St Patrick's Day celebrations in the city. Material will be produced to reference all St Patrick's Day initiatives accessible to the general public.

4 Equality and Good Relations Considerations

- 4.1 As with all major civic events, public events like the above have the potential to bring together people from a wide range of backgrounds and therefore promote good relations in the city.
- 4.2 However, equality and good relations implications in relation to this event are still under consideration. Further updates will be sent to the Equality and Diversity Officer in due course.

5 Recommendations

5.1 Members are asked to:

- Note feedback on the 2013 St Patrick's Festival
- Seek approval on events for 2014 at a cost of £180,000, subject to SP&R
- Obtain permission to go to tender for a carnival parade contractor for a five year period (subject to Council approval and contract)
- Gain approval to operate an agreed event for over the nearest weekend to St Patrick's Day rather than on the actual 17th March with parade and concert on a Sunday

6 Decision Tracking

If approved, officers will monitor and evaluate the outcomes of the project and provide post-project details as part of the Department's annual review. These outcomes will be presented to Members as part of the City Events Unit key performance indicators.

Timeline: March 2014 Reporting Officer: Gerry Copeland

7 Documents Attached

Appendix 1

This page is intentionally left blank



The story of St Patrick

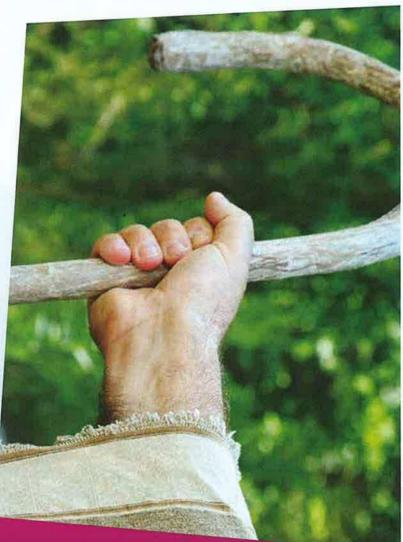
St Patrick is the most commonly recognised patron saint of Ireland and he converted many to Christianity in Ireland. Much myth and legend surrounds the story of his life.

The main train of thought is that he was born in Roman Britain to a wealthy family and was kidnapped and sold to a chieftain in Ireland when he was 16. He then worked as a shepherd on Slemish Mountain in Ballymena spending most of his time alone praying.

According to the story, after six years of slavery, Patrick escaped and returned to his family and became a cleric. He later returned to Ireland as a Bishop and taught the Christian faith.

St Patrick's Day is a cultural and religious holiday, celebrated on 17 March, the anniversary of his death. We have celebrated St Patrick's Day over the last seven years with a carnival parade through the city centre

and an open air concert at Custom House Square. We strive to involve all members of the community and each year, over 600 community volunteers from across the city take part in this celebration.



STO

This year, we welcome the first ever St Patrick's Festival to Belfast from Friday 15 to Monday 18 March. The festival programme will take place in various venues including the Ulster Hall, the Linenhall Library, An Cultúrlann, St George's Market and Oh Yeah Music Centre.

Belfast City Hall will be the focal point of the festival weekend. The festival programme offers a variety of fascinating St Patrick related events and activities to suit all tastes from tours, themed menus, talks, drama and photography exhibitions to music workshops and live sporting games on the Big Screen. The St Patrick's Festival 2013 is a Gathering Ireland 2013 event.

Family fu

City Hall events

Suitable for all ages.

(No ticket required)

Free events



Fiday 15 March: 1pm – 4pm Saturday 16 and Monday 18 March: 11am – 4pm

11am-4pm

St Patrick themed arts and crafts workshop

Friday 15 March: 1pm – 4pm Saturday 16 and Monday 18 March: 11am – 4pm

who has contributed to this festival

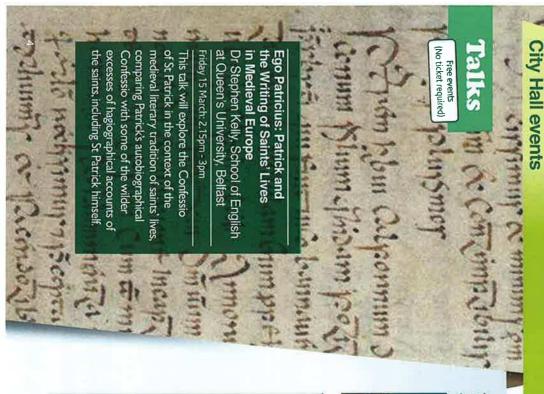
We would like to thank everyone

programme and hope you enjoy it!

St Patrick's origami and papercraft workshop with Maeve Henry

Friday 15 March: 1pm – 4pm Saturday 16 and Monday 18 March: 11am – 4pm

For more information on family fun events contact Belfast Welcome Centre on 028 9024 6609.



Using church records to trace your family history

とようというないからいからについている



Valerie Adams, Presbyterian Historical Society of Ireland Friday 15 March: 1.15pm – 2.00pm

This talk will illustrate the wide range of church records available for family history and what they contain, their availability and some of the problems in using church records.

Migration in Belfast History Dr Patrick Fitzgerald, Migration Studies, Ulster American Folk Park, Omagh

riday 15 March: 3.30pm - 4.30pm

This talk will explore the impact of human migration upon the development of Belfast. Dr Fitzgerald will also draw upon emigrant letters to demonstrate how St Patrick's Day was celebrated by those who had moved overseas.



Saturday 16 March 1am - 12.30pm

a long list of medieval the memory of the saints manuscripts through which key figures and at the and practices linked with has been preserved. sites, metalwork and lecture will look at some their names.This illustrated saints, as well as traditions reland and Scotland share

> Cardinal Tomás Ó Fiaich Roddy Hegarty, St Patrick and the claim to Memorial Library and Archive primacy within the Irish churcl Saturday 16 March: 1pm - 2.30pm

the apostle saint. the answer lies in the story and and became the seat of not one, Armagh gained the status of city remote and small centre like wondered how a relatively For anyone who has ever traditions that surround Patrick but two churches in Ireland -

> Place-Name Project Paul Tempan, Northern Ireland from the Time of St Patrick **Ulster Place-Names**

origin and meaning of during this time in Ireland. who lived in the 5th with St Patrick himself, to the early Christian era have strong associations place-names, dating back some of Ireland's oldest also look at what placecentury AD. I he talk will some of these names names tell us about life This talk will cover the

Gillian Hunt, Ulster History

Houndation

How to start your family

12.30pm-1pm Saturday 16 March:

Monday 18 March: 1pm – 2.15pm

history

including census, church and

and websites available to carry out your family history

will outline the main records

Research Officer, Gillian Hunt

Monday 18 March: 11am-12.30pm



Monday 18 March: 12.30pm-1pm

Máire Uí Bhruadai the years Dancing and ceilis through

For more information on all talks contact Belfast Welcome Centre on 028 9024 6609

friendship and romance. people to meet socially, find how dancing and ceilis enabled nas changed over the years and Máire will reflect on how dancing

and Palaeoecology, of Geography, Archaeology Queen's University Belfast. Dr Finbar McCormick, School St Patrick and Struell Wells

main well singing psalms in order of the most important places of pagan origins of the how St Patrick spent nights in the pilgrimage in Ireland until the late wells and the rise and paganism to Christianit, to 'convert' the well **from** The lecture traces the Struell, near Downpatrick, was one 9th century. Early records tell us

to the site.

decline in the pilgrimage

U.

City Hall events

bitions

(No ticket required) Free events

Suitable for 4 years+ Saturday 16 and Monday 18 March: Friday 15 March: 2.30pm – 4pm 12.30pm – 2pm and 3pm – 4pm

or even touch and hold them if of St Patrick View them up close existed in Ireland around the time creatures and other reptiles that learn more about these fascinating gave rise to the legend that they Truth or myth? Come along and had all been banished by St Patrick you're brave enough! he absence of snakes in Ireland

Place Names NI Exhibition

Saturday 16 and Monday riday 15 March: pm-5pm

St Patrick's colouring competition

ntroduces the subject 18 March: 11am – 5pm his exhibition

languages, tamilies, local customs archaeology, mythology, history, map-making, Irish and English natural history, geography, of place-names, linking chosen and folklore. place-names with the landscape,

Ulster Language, Heritage Traditions and Cultural

Exhibition and Talk Snakes and St Patricks -

Saturday 16 and Monday 18 March Suitable for all ages. Friday 15 March: 1pm – 5pm ndc - we

on local place-names and the influence of the language the Irish language, including activities and the history of surnames, provide information on their Cultural Heritage) stand will Language, Traditions and The ULTACH (Ulster

PRONI Exhibition

Saturday 16 March: 11am – 5pm Friday 15 March: 1pm – 5pm Suitable for all ages.

will offer assistance on how to research your family history. The PRONI exhibition stall

St Patrick's Pageant Exhibition

1

Saturday 16 and Monday 18 March: 11am – 5pm Friday 15 March: 1pm – 5pп

showcases images from the 1932 anniversary of the landing of St Patrick at Audleystown, Co Down. Pageant celebrating the 1500th County Museum, this exhibition Courtesy of Down

BBC St Patrick's Journey website

Saturday 16 and Monday 18 March: 1am-5pm riday 15 March: 1pm – 5pm

website developed by BBC NI to St Patrick's Journey is an educational local children think St Patrick really your knowledge and find out what and his legacy, lake a quiz to test his home life, schooling, kidnapping looked like. teach us more about St Patrick,

site is available in English, Irish and they developed the content. The you through this website and how BBC staff will be on hand to guide Ulster Scots.

in Belfast City Hall throughout the St

Patrick's Festival.

St Patrick's themed colouring competition.

City Council catchment area took part in a Local primary schools within the Belfast Suitable for all ages.

Saturday 16 and Monday 18 March: 11am – 5pm

Friday 15 March: 1pm – 5pm

You can see the top 50 entries exhibited



Basket Weaving Louise McLean – Atlantic Craft NI

Friday 15 March: 1pm – 5pm
Saturday 16 and Monday 18
March: 11am – 5pm
Belfast City Hall
Louise McLean has studied

Traditional Heritage
Craft Skills and has been
Practicing basketry and
willow craft for the past 10
years. Her workshops and
demonstrations provide you
with the opportunity to learn
more about basic weaving
skills and get involved in
creating something yourself.

and Bodhran making

Bog Oak wood carving

Belfast wood sculptor and Bodhran maker

Eamon Maguire will be

demonstration Eamon Maguire

Friday 15 March: 1pm – 5pm

some of his amazing hand-

demonstrating this ancient lrish craft and exhibiting

made collections.

Belfast City Hall

March: 11am – 5pm

Crochet and Clones Lace Workshop Máire Treanor

Friday 15 March: 1pm – 5pm Saturday 16 and Monday 18 March: 11am – 5pm Belfast City Hall

Lace maker and teacher.
Maíre Treanor has a wealth
of knowledge on Irish
Crochet and Clones Lace.

Crochet and Clones Lace. Crochet and Clones Lace. Whether you're an absolute beginner or would like to revive or improve your existing lace making skills, this workshop is for you.



Traditional Knitting workshop Elizabeth Savage, ElisOg Handkits

Friday 15 March: 1pm – 5pm Saturday 16 and Monday 18 March: 11am – 5pm

This traditional knitting workshop will be lead by Elizabeth Savage from EilisOg Handknits, one of the largest Aran Handknit textile companies in Northern Ireland. The workshop will allow you to learn traditional techniques from expert hand-knitters and also a little bit about the history of the 'Arran sweater' itself. There will be an opportunity to view a collection of hand crafted garments and quilts.

rish Linen workshop

Saturday 16 and Monday 18
March: 11am – 5pm
Belfast City Hall
How does flax hercome

How does flax become fabric? Come see the difference between a hand loom shuttle and a power loom shuttle. Have a sniff of what retted flax smells like! You'll see traditional hand spinning and weaving in action and

even get to try it! There will also be an opportunity to see photographs and items from Lisburn's Irish Linen Museum's collection.

City Hall events

Tales and drama







and Niall de Búrca Storytelling with Liz Weir

suitable for all ages. 45 min sessions, Saturday 16 and Monday 18 March: Friday 15 March: 1.30pm and 4pm 11.30am, 2pm, 4pm required) (No ticket Free event

traditional Irish folk and fairy children's books, will share storyteller and author of several Liz Weir, an internationally known

at many festivals including Féile, Saturday of the festival. Niall will be storytelling on the CS Lewis Festival, and the from a young age. He has displayed a talent for narrative Niall de Búrca is one of Ireland's National Children's Book Festival featured in theatre, radio and He was raised in Galway and finest traditional storytellers.

story of Patrick, his dreams about told with sentiment and song.... a

'Patrick and the Bells' is a story

March: 4pm daily

first served basis,

Admission is free; but on a first come

Friday 15, Saturday 16 and Monday 18 'Patrick and the Bells' musical

Monday of the festival.

will be storytelling on Friday and tales suitable for all the family. Liz

the bells and the people of

Music and dance Belfast City Hal

Learn the

Max 12 spaces. Saturday 16 and Monday 18 March: Tin Whistle workshop riday 15 March: 1.15pm — 2pm 1.15am - 12 noon

Free event -booking required.

degree and Diploma in Music. She has been performing and accordion player from Belfast Each participant will receive a tourteen years and holds a BEC tutoring the tin whistle for over accomplished tin whistle and Ciara O'Neill is an

Bodhran workshop Learn the

Max 15 spaces. Saturday 16 and Monday 18 March 2pm - 2.45pm Friday 15 March: 2.45pm - 3.30pm booking required Free event -

Each participant will receive a and Contemporary Music who has been tutoring with bodhran stick to take home. School for over twelve years. the Andersonstown Iraditional flautist and Bodhran player Stephen Downey is a skilled

The Uister Folk

tin whistle to take home.

Friday 15 March: 2pm-2.45pm

Rousing Ulster-Scots renditions of traditional





Willie Drennan, along with John Trotter and Davy Angus. songs and tunes on fiddles, flutes, accordion and drums from

œ

For more information on tales and drama events contact Belfast Welcome Centre on 028 9024 6609.

from Mayobridge whose by the Fitz-Moles drama group Ireland. The musical is performed

members are aged between

three and 16.



Music School Andersonstown

a variety of instruments including the Contemporary Music School will Andersonstown Traditional and harp, flute and accordion. perform throughout the festival using students and tutors from the



Bright Lights Dancing

(No ticket

Group Saturday 16 March: 12.40pm Monday 18 March: 1.10pm

from Bright Lights Dancing Highland and Irish Dancing A 20 minute display of

> School of Dance. Group and the Murray Bright Lights was

and encourage Irish dancing classes in Highland, Irish, Tap group, providing weekly an award winning dance at all levels. Ballet and Musical Theatre. aim is to foster, promote Ballynahinch. The school's for over 25 years in Dance has been established The Murray School of Irish

> the order of the day in this and world percussion are

larger piece. Hand drums rhythms together, making one will then work to put the drum circle Set rhythm booking required Free event -

March: 1.30pm - 2pm Saturday 16 and Monday 18 Joe will guide the group Suitable for 4 years+



Highland Pipes worksnop

Saturday 16 and Monday 18

rhythms and the group through various simple

explains the history, the and the playing technique. workings of the instrument (RSPBANI), this workshop March: 2.45pm - 3.30pm Hosted by the Royal Scottish Northern Ireland branch lipe Band Association,

and ultimately, a sense of

having tun, working as a team session, with the focus on

achievement when the final

piece is put together.

Open Drum Circle

Free admission to all workshops. Booking required. Call Belfast Welcome Centre on 028 9024 6609

Saturday 16 and Monday 18 March: 12noon – 12.40pm Suitable for 4 years+ Free event -booking require

beginners and experienced drummers alike! of a kind journey into rhythm. This is ideal for absolute and percussion. Using various interventions and minifully interactive drum circle using a variety of drums Hosted by the Gathering Drum, this is a free-form, activities, the group is brought on their very own, one



Smallpipes workshop **Uillean and Scottish** booking required

Saturday 16 March: 1pm – 1.30pm

the 16th century. common in Scotland around national bagpipe of Ireland and Project, this workshop offers Monday 18 March: 12.40pm - 1.10pm the Scottish Smallpipes, very learn the Uilleann Pipes, the the unique opportunity to Hosted by the Pipes of Peace

City Hall events

Film screenings

(No ticket required)

Outdoor Movie Marathon - Into the West - The Quiet Man

Into the West: 4pm – 5.30pm njoy the unique experience The Quiet Man: 6pm – 8pm The Big Screen, Belfast City Hal watching these classic films ating will be provided. Please for the outdoor weather

on the Big Screen in City Hal grounds. Heating and seating

will be available and food units

ing a variety of food including

his a cosy intimate evening. ie and Mash promise to make

> in their tower-block flat in Dublin, The norse is stolen from them, and the two with Irish folk-tales and legends. Grandpa ling traveller, and regales the children

Mary Kate Danaher, younger sister of ill his past when Sean's eye is caught by reclaim his homestead and escape Thornton returns from America to The Quiet Man – a film classic, Sear

boys, whose grandfather is an old story-Into the West is a film about two young young boys set out to find it and flee on it. Ward gives them a horse which they keep

of a father daughter Irish dancing. the strengthening through a love of relationship short film about neart-warming



The Story of St Patrick Give Up Your Aul Sins:

4.30pm - 5pm Belfast City Hall Friday 15 March:

city Dublin National arrives at an inner When a film crew School to record

and others, the birth of Jesus, Saint Patrick the story of John the Baptist, teaturing young children telling animated documentary, warm, tunny and spontaneous the children, the result is a



Cu Chulainn

Belfast City Hall Saturday 16 March: 4.45pm – 5pm

must fulfil his destiny. childhood until he feels that he who enjoys a happy school-free to them the story of Setanta of his Irish stories. He relates grandchildren to tell them one Granda is persuaded by his An animated short film series.



Dance Lexie Dance

St Patrick: The Irish Legend

Belfast City Hall Saturday 16 March: 3pm ~ 4.45pm

Belfast City Hall

Friday 15 March: 3pm – 3.20pm

returns to Ireland. experiences in later life when he conversion to Christianity and his from boyhood slavery, through his the film follows the saint's journey Starring Patrick Bergin as Patrick,

Book of Kells The Secret

2.15pm – 3.30pm Belfast City Hall Monday 18 March



a legendary crystal and complete the mythical Book of Kells, serpent god on a mission to locate of the Book of Kells, Follow fictionalized account of the creation Vikings and confronts an ancient Animated feature giving a 2-year-old Brendan as he battles

My Left Foot

Belfast City Hall Monday 18 March: 3.30pm – 5.15pm

Brown, who despite being born Enjoy this Oscar winning film that tells the story of Christy with cerebral palsy, learned to controllable limb - his left foot paint and write with his only



Belfast City Hall grounds

Danske Bank MacRory Cup Final

be available to give you a

Various health agencies wil

health MOT and you can

The MacRory Cup is the (No ticket Free event

Schools and attracts an attendance most coveted prize in Ulster required)

on getting healthier and fitter.

to go in the city for guidance

healthy lifestyles and where learn a bit more about

in the region of 5,000 as well as a substantial TV audience. Danske Bank Ulster Schools

(No ticket required) tree event

of the Ulster sporting calendar, this year's climb the steps of the old stand to receive winning captain will go down in Ulster Always one of the highlights Rugby history as the last schoolboy to

St Patrick's Renew, Belfast City Hall grounds

For more information contact Belfast Welcome Centre on 028 9024 6609.

Refuel and Recycle 12 noon – 4pm Saturday 16 March:

rree event

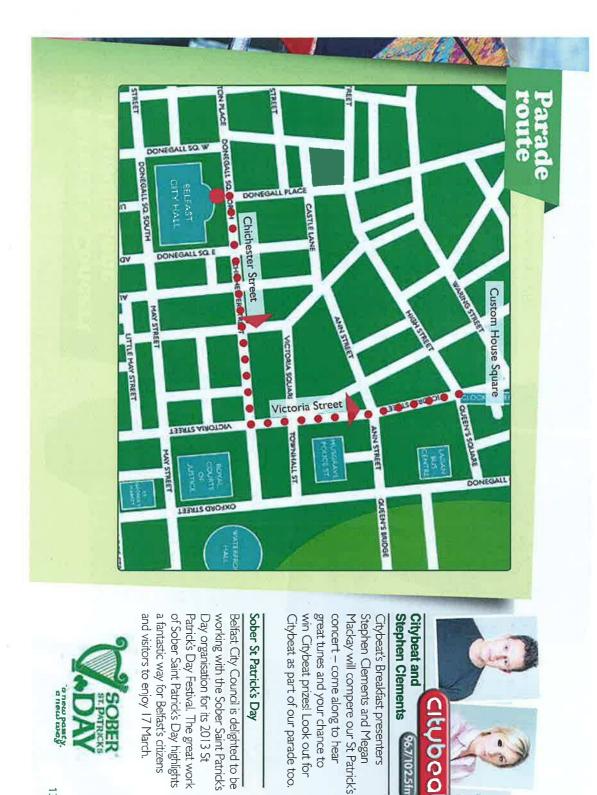
Then this is a must for you! 2013 fitter and healthier? Renew: Still keen to make (No ticket required)

City Hall grounds and help the shamrock? Come on down to and recycle material into St material or building a giant Patrick montage out of waste Waste Management crew renew Recycle: Fancy making a giant St Patrick themed displays.

how to use old potatoes to demos and food tasters to learn make boxty and colcannon? cook the perfect Irish Stew or and pounds in your purse. tasty, healthy recipes that will help Refuel: Fancy learning how to Come down to the cookery you save pounds on your waist







Sober St Patrick's Day

CIŁŲboat

96.7/102.5fm

and visitors to enjoy 17 March. a fantastic way for Belfast's citizens Day organisation for its 2013 St Patrick's Day Festival. The great work of Sober Saint Patrick's Day highlights working with the Sober Saint Patrick's Belfast City Council is delighted to be



a nace posity





Blackthorn

special ingredient. music and adding their own changes in Irish traditional adapting to the continuing groups, enthralling audiences for more than 30 years, Ireland's most successful folk Blackthorn is one the north of

continues to write and record. Scotland' and the current line up Children's Winter' and 'Flower of entries in the Irish charts 'A Bahrain. The group had two to England, Scotland, USA, As musical ambassadors for Canada, Germany, Belgium and ireland, the band has travelled

Torann Drummers

grooved to the rhythms and beats drums up, down and all around coming from the stage. all danced, moved, wiggled and united all those people - they have ages and abilities, but one thing has to audiences of all shapes and sizes of Poland for many years. During these shows, they have performed Ireland, the UK and small parts lorann have been beating their

contemporary Irish, and more sorts of genres - rock, techno, sound being described as all really shouldn't, with their making drums sound like they Torann have a reputation for



Rightly On

of rock. Sure to entertain. pipe band music with a little bit experience of traditional and of World Champion piper together they combine their Fiddle Champion Niall McLean, members and with the help consists mainly of family scene by storm. The group Neil Badger and All Ireland Scots Folk group to take the Rightly On is the latest Ulster

No ticket required, contact Belfast Welcome Centre on 028 9024 6609 for more information

Dancing Group Tir na n-0g lrish

of the community in north Belfast and beyond. They work bringing together children and The Tir na n-Og Irish Dancing Group was established in 1998 Ireland and beyond. regularly in Irish Dancing Festival Dancing and compete young people from all sections Festivals all over Northern hard to periect the art of

Highland Dancers Ballysillan

all ages the opportunity to learn highland dancing. this group offers local people of Established in September 2000

Please note no alcohol is sold or permitted on site and all children For Terms and Conditions see www.belfastcity.gov.uk/stpatricksday under 16 years must be accompanied by an adult.



Citywide events

Church and Monastery Guided tour of Clonard

Saturday 16 March: 2pm and other Clonard Gardens Tel: 028 9044 5950. tour times by appointment

Thursdays: 7am Novena masses at 9.30am, 4pm, 6.l5pm, 9pm. Weekdays: 7am, 9.30am, 6.15pm. Sunday: 7am, 9.30 am, 11am, 12.30pm candlelight mass 7.30pm Saturday: 7am, 9.30am, 12noon; vigil Mass times

Sunday Service at St Anne's Cathedral

services of the day are at I lam (Sung Eucharist) and



Contact St Anne's Cathedral on 028 9032 8332

All are welcome.

For service times in the Diocese of Down and Connor please visit www.downandconnor.rorg/parishesministries/city-parishes



nbrennan@lorag.org

Family fun at Shaftesbury

Sunday 17 March: 1pm - 3pm Recreation Centre Community and



family workshop St. Patrick's Day rosette

oifigfailte@culturlann.ie or visit www.cultúrlann.ie Tel: 028 9096 4180, email at Free admission. Cultúrlann McAdam O Fiaich Saturday 16 March: 2pm – 3pm



Please contact Conway Mill on 028 9024 9646 for more information.

Storytelling for children with 'the Fadgies'

Cultúrlann McAdam Ó Fiaich Free admission Saturday 16 March: 12.30pm – 1pm

Local community events

goodrelations@belfastcity.gov.uk events happening within local Unit on 028 9027 0663 or email contact the Good Relations Patrick's Day. For details on local communities to celebrate St There will be a number of Day small grants scheme, please projects funded by our St Patrick's

Citywide events

Talks and poetry

Exhibitions

SIMO

Seachtain na Gaeilge lectures and courses

Springfield Area Monday 4 — Sunday 17 March Various venues in Upper Tel: 028 9023 4442



Open Ear Literary Journal presents Irish Literature at Lunchtime

Friday 15 March: 1pm – 2pm The Ulster Hall, Belfast Admission Free. Tel: 028 9033 4455



Andrew Eaton facilitated by local poet Poetry writing workshop

The Uister Hall, Belfast riday 15 March: 2.30pm – 4.30pm

Book by emailing carsonjan@belfastcity.gov.uk

The Lifeboat: Irish poetry readings

Surrounding Hills Bog Meadow and

5 February — 30 March:

St Patrick's celebrations

www.ulsterhall.co.uk photographic exhibition throughout the years -Free admission Upper balcony gallery, the Ulster Hall March: Daily 9am – 5pm Monday to Saturday throughout



The Story of Belfast

5 February - 30 March: Linen Hall Library, Belfast Saturday 9.30am - 4pm Monday - Friday, 9.30am - 5.30pm,



Saints and Scholars

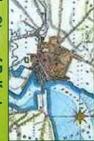
www.linenhall.com Tel: 028 9032 1707 or visit

exhibition

Ulster Museum, Belfast Friday 15, Saturday 16 and Monday 18 ree – no ticket required Vlarch: 10am – 5pm

by the introduction of writing. This exhibition is on display in Area 12: www.nmni.com/um For more information visit in Ireland which was accompanied by marking the arrival of Christianity from AD 400 to AD 1600 and begins This exhibition explores Irish history The History Zone.

Monday – Friday, 9.30am – 5.30pm Saturday 9.30am – 4pm



walking tour Story of Belfast

www.linenhall.com Departing from Linen Hall Library 2pm - lasts 2 hours Friday 15 March: Tel: 028 9032 1707 or visit ickets: £5



walking tour The West Awakes

Tel: Kabosh Theatre Company on 028 9024 3343 or visit Departs from Divis Tower, Falls March: 11am Friday 15 and Saturday 16 ∏ckets: £10−booking essentia

www.kabosh.net

18

The Galley Café, the Barge Belfast

Friday 15 March: 7.30pm

www.linenhall.com

Tel: 028 9032 1707 or visit Free admission Linen Hall Library, Beltast

St Patrick's Tour of County Down

Enjoy a fully guided luxury coach tour to St Patrick's grave in Downpatrick, Newcastle riday 11 – Monday 18 March. Jury's Hotel at 9.30am, returning 5pm





St Patrick's guided boat tours of the narbour

Café, Donegall Quay, Belfast. office, beside Fed and Watered the Lagan Boat Company ticket concessions; £15 family ticket (2 adults and 2 children). March: 12.30pm and 2pm Saturday 16 - Monday 18 Prices: £5 per adult; £4 (at the Big Fish) Departs from Donegall Quay Tickets can be purchased from (tour lasts 1 hour)

bird special) Walking Tour (early

_ate Night Art

Saturday 16 March: 10.30am

Fickets: £6 - advanced booking lickets are available from

www.belfastgalleries.com

For more information visit

Donegall Place, 028 9024 6609. Belfast Welcome Centre, 47



Belfast Music bus tour (authored by Oh Yeah Music Centre)

senior) - advanced concession (student/ Saturday 16 March: 2pm booking essential Tickets are £8/ £6 Departs from the Ulster Hall Tickets available from



Ulster Hall Tours of the

Free – no ticket required www.ulsterhall.co.uk Monday 18 March: 2pm, 3pm and 4pm

www.belfastmusic.org For more information visit

9024 6609.

Centre, 47 Donegall Place, 028

Belfast Welcome



Belfast City

walking tour **Belfast Literary**

Welcome Centre, 47 Donegall Departs from the Crown Bar, 46 www.literarybelfast.org For more information visit is essential. Great Victoria Street Place, 028 9024 6609. Tickets available from Belfast Monday 18 March: 1pm fickets £6 - advanced booking



BELFAST **JTERARY**

Sightseeing Tours

concessions/ £6 per child. www.belfastcitysightseeing.com online at Bookings: 028 9032 1321 or Under 6 years go free Price: £12.50 per adult/ £10.50 Tour departs from Castle Place Daily: 10am and 4pm.



Road Gaol Tours of Crumlin

info@crumlinroadgaol.com Daily: 10am and 4.30pm 53-55 Crumlin Road Tel: 028 9074 1500 or email







Darby O'Gill and the Little People

Saturday 16 March: 9.30am – 12.30pm
The Ulster Hall, Belfast
£3 per person

Family day out with a screening of
Darby O'Gill and the Little People
and a host of St Patrick's themed

games, crafts and activities.
Suitable for primary school aged

children and their carers.

Booking is essential at www.ulsterhall.co.uk or 028 9033 4455.

The Commitments

Sunday 17 March: 10.30am – 12.30pm The Ulster Hall, Belfast £6 per person

Breakfast Club screening of the Irish classic, the Commitments with a Belfast Bap and mug of tea as part of the sell-out series of Sunday morning breakfasts and movies at The Ulster Hall.



Music and dance

Féile an Earraigh

An eclectic mix of traditional music, drama, exhibitions and discussions, www.feilebelfast.com

Monday 11 – Sunday 17 March Bank Square marquee, Gaeltacht Quarter and city centre

Traditional Music Remembered with the McPeake Family

Friday 15 March: 10.30am – 12 noon The Ulster Hall Free, refreshments provided. www.ulsterhall.co.uk or 028 9033 4455.

Set Dance Ceili in aid of the Michaela Foundation

Friday 15 March: 9pm

Holy Family Parish Centre, 120 Cavehill Road Admission £10, supper served. Tel: 07885 739258, or email rge1112@nttworld.com



Glamrocks and Shamrocks

Belfast Empire Music Hall Admission £6 Friday 15 March: 9pm

Féile an Earraigh present: The First Light supported



and bodhran! fiddles, whistles, guitar, bouzouki Iraditional songs, duelling pipes,

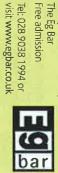
by Réalta



Admission free, no ticket required. Saturday 16 March; 10.30am - 2.20pm George's Market The Ulster Folk at St

Rare Oul Stuff

Friday 15 March: 10.30pm The Eg Bar Tel: 028 9038 1994 or Free admission



611 - SALCON - FIBBERS - BISTRO - ROXY

Live folk and traditional music

and dance

Caifé Feirste Free **Music Session in** Saturday 16 March: Traditional Irish event

Cáifé Feirste, Cultúrlann Tel: 028 9096 4180, email McAdam O Fiaich

oifigfailte@culturlann.ie or visit www.cultúrlann.ie

Pot of Gold Party

Admission £5 Saturday 16 March: 10pm www.robinsonsbar.co.uk Tel: 028 9024 7447 or visit Roxy Nightclub at Robinsons

Swanky St Paddy's

12:30pm - 2.30pm

Tel: 028 9068 6970 or visit Admission £5 Saturday 16 March: 10pm The Parlour

www.parlourbar.co.uk

most innovative and exciting established as one of Ireland's 20 years. Kila are firmly

www.ohyeahbelfast.com Oh Yeah Music Centre, 15-21 For further information visit Saturday 16 March: 8pm style of traditional and world bands. With their distinctive audiences around the globe music they have won over

come from Belfast band Support on the evening will night at the On Yeah! hypnotic dance, will inevitably fusion of funk, reggae and Magware, whose distinctive

The Villagers

Saturday 16 March: 8.30pm The Belfast Empire Music Hall ickets £16

www.thebelfastempire.com el: 028 9024 9276 or visit

St George's Sunday market The String Band at

markets@belfastcity.gov.uk 11.30am - 3.30pm Sunday 17 March: Tel: 028 9043 5704 or email

Guidewires (featuring Special Guests Liam O Maonlaí

reile an Earraigh present

supported by Alan Burke and Triona Ni Dhomhnaill



St Patrick's tea dance

Belfast

www.feilebelfast.com Tickets available from Tickets: £10 Festival Marquee, Bank Square,

Saturday 16 March: 8pm

www.ulsterhall.co.uk rree admission — ticket required Tel: 028 9033 4455 or visit The Ulster Hall sunday 17 March: 2pm – 4.30pm

22

St Patrick's @ Oh Yeah, featuring Kila

workshops at Oh St Patrick's musical Yeah Music Centre

Oh Yeah Music Centre, 15-21 Saturday 16 March: 3pm – 5pm drumming workshop.

song-writing workshop in McWilliams Foundation and a association with the David Oh Yeah will host a

ring 028 9031 0845. www.ohyeahbelfastcom or For more information visit

Free, booking essential. Gordon Street, Belfast

St Patrick's Ceili

Sunday 17 March: 8pm – 11pm The Ulster Hall fickets: £8 per person

with the Cathal McAnulty beginners followed by a Céilí short dance workshop for Céilí band. Other acts include Learn your steps during a

> choir from the Urban Arts Centre along with world with the McPeake family who all perform in a finale champion Irish dancers, traditional musicians and formerly of Riverdance,

www.ulsterhall.co.uk or Booking is essential at 028 9033 4455.



Concert McPeake Family in

booking required. Box office: 028 9038 1081 or Sunday 17 March: 8pm Tickets: £12.50 and £15 yric Theatre

Folk Fusion

visit www.lyrictheatre.co.uk

Belfast Empire Music Hall and 7.30pm www.thebelfastempire.com Tel: 028 9024 9276 or visit Sunday 17 March: 3pm – 6pm

Darragh Folk

www.egbar.co.uk Tel: 028 9038 1994 or visit Free admission The Eg Bar Sunday 17 March: 2.30pm

Ceili House

Belfast Waterfront

ree admission – ticket required unday 17 March; 8pm

www.theparlourbar.co.uk Tel: 028 9068 6970 or visit Free Admission Sunday 17 March: 4pm The Parlour

A Tribute to Luke Kelly present: Féile an Earraigh

www.feilebelfast.com Festival Marquee, Bank Square Sunday 17 March: 8pm Tickets available from oifigfailte@culturlann.ie or www.culturlann.ie

Admission £6 per person Cultúrlann McAdam Ó Fiaich Tel: 028 9096 4180, email Sunday 17 March: 8pm

St Paddy's Big Quiz

Céilí Mór

Sunday 17 March: 10pm www.thebelfastempire.com Tel: 028 9024 9276 or visit Admission: £1 Belfast Empire Music Hall



present Clannad in concert with the BBC NI and Belfast City Council

Ulster Orchestra

www.bbc.co.uk/showsandtours. The conject will be proadcast inveron 850 kadio Ulster



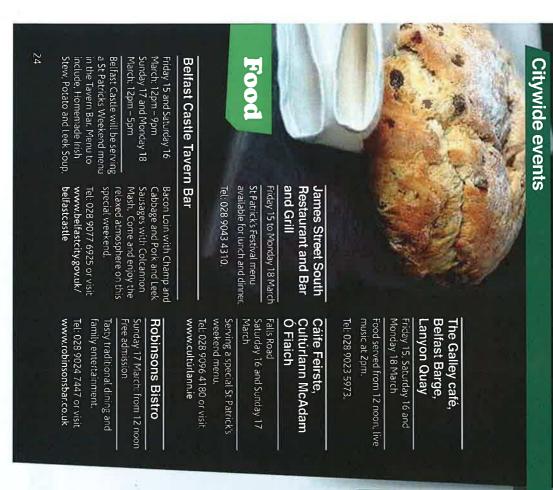
Ken Haddock

www.thebelfastempire.com Belfast Empire Music Hall Sunday 17 March: 10pm Tel: 028 9024 9276 or visit Free admission



Chapman concert **Beth Nielsen**

visit www.lyrictheatre.co.uk Box office: 028 9038 1081 or required. Lyric Theatre Monday 18 March: 8pm Tickets: £18.50 – booking



shopping experience. Sunday 17 March: 1pm – 6pm period are: the St Patrick's weekend. open for business over (Victoria Square: 9,30am – 6pm) Monday 18 March: 9am – 6pm Saturday 16 March: 9am – 6pm (Victoria Square: 9.30am - 9pm) Friday 15 March: 9am - 6pm Opening hours for the festival retailers for a top class Square and city centre Visit Castle Court, Victoria 44-46 High Street



offer at the Wicker Man Special St Patrick's

or visit www.thewickerman.co.uk email admin@thewickerman.co.uk mention 'St Patrick's Festival' a 10% discount when you For more information contact the £50 in store. Also receive Get a free gift at the Wicker Wicker Man on 028 9024 3550, Man when you spend over



celebrations St Patrick's Downpatrick out www.downdc.gov.uk or contact festival office on 028 For further event listings check Monday 11 – Monday 18 March Lisburn

St Patrick's Race Day at Down Royal

Saturday 16 March www.downroyal.com For full details please visit Down Royal Racecourse,



Emigrants Farewell

Sunday 17 March: 10am - 5pm for more information. Visit www.nmni.com/uafp Ulster American Folk Park, Castletown, Omagh





Belfast Saturday Tuesday

30 - 2

March April

> The Lord Vlayor's Party

Saturday 18

Maritime Festival Belfast Titanic

Queen's Quay

Join Beffast's Lord Mayor,

Free event - ticket required

/pm-4pm

Belfast City Hall grounds

Alderman Gavin Robinson for an

afternoon party in the grounds of Belfast City Hall to celebrate his

year in office. Enjoy live musical

xertormances and entertainment

A fun filled weekend for all the family with ships and stalls, music and duncing, pirates and performers!

Belfast Welcome Centre on 028 9024 6609 For information visit our website or contact

the Charter and our city's past, present and future. This festival has a packed programme of free activities

including exhibitions, talks, guided tours, dance, drama, films, arts and crafts, face painting and more.

Enjoy our Easter extravaganza to celebrate the 400th anniversary of

rom Ipm-4pm.

Ilam - 5pm each day, admission free

City Hall, Belfast



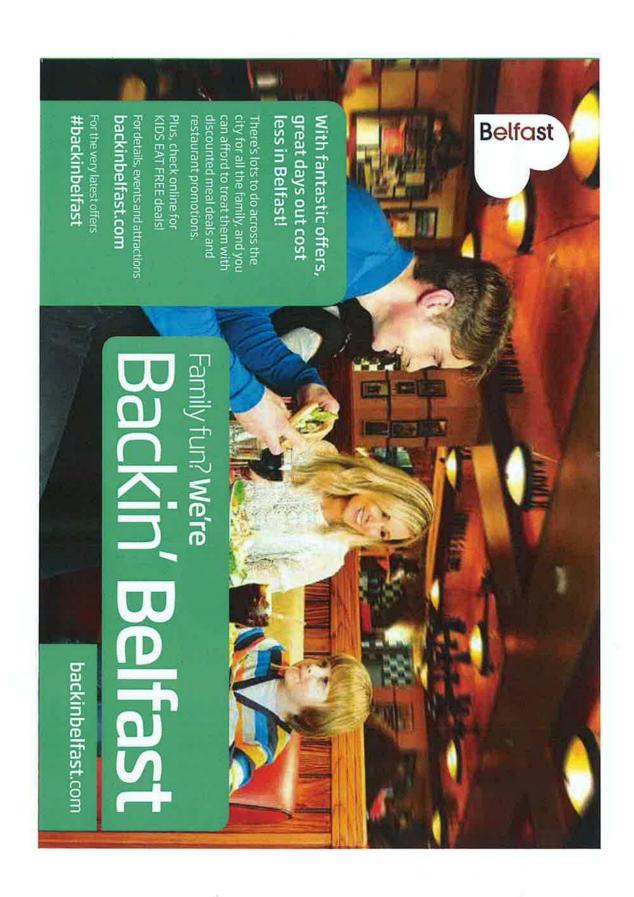
www.belfastcity.gov.uk/events



Saturday

Monday 27

May





This information is correct at time of going to print. Belfast City Council cannot be held responsible or liable for any amendments, changes or cancellations to this programme. Please visit the website for up to date programme information. www.belfastcity.gov.uk/stpatricksday



Report to: Development Committee

Subject: Belfast Darts Tournament

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officer: Gerry Copeland, City Events Manager, ext 3412

1.1 Relevant Background Information 1.1 The purpose of this report is to seek guidance from Members in regard to a request to part fund a professional darts tournament. Members are asked to note there are no finances available for such a project and any approval would require a request to the Council's Strategic, Policy and Resources Committee for the additional resources. 1.2 Over the last year a local darts consultant, backed by the British Darts Organisation (BDO), have been liaising with Belfast City Council (BCC) Officers in regard to staging a professional darts tournament in the city. The total cost of the event would be £135,600 plus venue costs and the organisers are seeking £75,000 contribution from the Committee.

2	Key Issues
2.1	The organisers have intimated that the proposed event would be backed by BDO and have input from ESPN or Eurosport. The competition would consist of sixteen of the best players in the world along with two local wildcard entries. It would be played over four nights with the possible use of a BCC venue.
2.2	The local consultant has provided details of other possible press links through national printed media and online promotional marketing.
2.3	To date neither the BDO nor the local darts consultant have indicated the economic worth of the event or any indication of the return on investment for the city.
2.4	However, they have provided a media analysis of similar tournaments. These indicate that the World Darts Championship attracted 12.5 million television viewers, with the event going out to over 99 countries via Eurosport and Eurosport Asia. The BDO and its consultant indicate that darts is "a sport in the ascendancy and now is the perfect opportunity to advertise and publicise as it is watched by millions in the UK and even more around the world".

3 Resource Implications

3.1 | Financial

It is estimated that this championship would cost circa £134,000 plus venue fees. This

would consist of:

*BCC Venue: £20,000 to £90,000

Hospitality: £10,000

TV Production Costs: £90,000

Officials: £2.000

Dart Boards : Supplied by Winmau

Scoring Screen: supplied by British Darts Organisation

Prize Money: £32,000

Trophies: £200

Ticketing & advert: £1,000

Insurance:£400

Total = £135,600 plus venue costs

*Dependent on set-up/hire times and whether the Belfast Waterfront or Ulster Hall was

utilised

The maximum possible cost of the event would be approximately £225,000. With the Council input amounting to £75,000. The amount is not in the current City Events Unit finances and any approval would require additional resources via the Council's

Strategic, Policy and Resources Committee.

3.3 Personnel

None at the moment, but any approval of the event would require a level of oversight by the Council if approved.

4 Equality and Good Relations Considerations

4.1 As with all major civic events, public events like this have the potential to bring together people from a wide range of backgrounds and therefore promote good relations in the city.

Therefore, there are no relevant equality and good relations implications.

5 Recommendations

5.1 Given the information presented by the local darts consultant and British Darts Organisation, and the fact there is no finance in the Development Committee's budget, it that the event is not funded by the Council.

6 Decision Tracking

If approved officers will monitor and evaluate the outcomes of the project and provide postproject details as part of the Department's annual review. These outcomes will be presented to Members as part of the City Events Unit key performance indicators.

Timeline: March 2014 Reporting Officer: Gerry Copeland



Report to: Development Committee

Subject: CS Lewis Anniversary

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officers: Shirley McCay, Head of Economic Initiatives, ext 3459

1 Relevant Background Information

- 1.1 Members will be aware that at a meeting of the Development Committee on 23 April 2013, a Notice of Motion was approved to mark the 50th anniversary of the death of C.S. Lewis and it was agreed that 'elected representatives of the City in which he was born, should not allow the landmark 50th anniversary of his death to pass without marking it in a fitting way'.
- 1.2 Clive Staples Lewis (1898–1963) was one of the intellectual giants of the 20th century and arguably the most influential Christian writer of his day. His major contributions in literary criticism, children's literature, fantasy literature, and popular theology brought him international renown and acclaim. He wrote more than thirty books, allowing him to reach a vast audience, and his works continue to attract thousands of new readers every year. His most distinguished and popular accomplishments include The Chronicles of Narnia, Out of the Silent Planet, The Four Loves, The Screwtape Letters, and Mere Christianity.
- 1.3 He was born in east Belfast and grew up in family homes on both Dundela Avenue and Circular Road, east Belfast. He was a Campbell College and Oxford alumni and a veteran of the First World War. He was appointed Fellow and Tutor in English Literature at Oxford University where he served for twentynine years until 1954 before his death in 1963.
- 1.4 Lewis' early years in Belfast were influential in his writing. He wrote his first words in Belfast and his first published work was also written here. Influences from his Belfast and Northern Ireland upbringing can be found in his works with particular influence from St Mark's Church Rectory, 'Little Lea' and the Northern Ireland landscape.
- 1.5 Members will also be aware that Literary Tourism has been identified as a priority area in the Belfast Tourism Framework 2012-15, and a number of

products have been developed in this area. Belfast's literary heritage has an important role to play in 'place-making' and is an important dimension in the marketing of Belfast as an international destination. In the year of the 50th anniversary of his death, it is important to recognise and celebrate C.S Lewis as one of Belfast's finest and most famous sons.

2 Key Issues

- 2.1 Upon further investigation of suitable options, officers have learnt that the East Belfast Partnership Board (EBPB) has started to make plans and engaged with interested and relevant stakeholders to compile a draft programme for a festival to recognise C.S. Lewis which would run from 18–23 November 2013.
- 2.2 A draft programme has been drawn up in conjunction with key stakeholders including: EBPB, St Mark's Church, Belmont Tower, Sandy Smith, The Strand Cinema, Campbell College and The Verbal Arts Centre. The programme will also involve Friends of Belmont Park, the East Belfast Enterprise Park, the East Belfast Community Development Association, Connswater Shopping Centre, Arts and Business and a range of local residents' groups. An organising group has been established which will be made open to any further interested parties.
- 2.3 The festival includes performances of plays, film screenings, conversations, cross-city book readings, writers' workshops, a lamp parade in the grounds of Campbell College to pay homage to the lamp which is to be refurbished and relit, first seen by Lucy in The Lion, the Witch and the Wardrobe.
- 2.4 Whilst much of the festival content will take place in east Belfast, the childhood home of C.S. Lewis, it will be an accessible and welcoming festival that will have Belfast wide events, catering for a wide range of ages, audiences and interests.
- 2.5 As east Belfast embarks on the construction of the C.S. Lewis Square and a significant piece of C.S. Lewis Public Art in 2014, as part of the Connswater Community Greenway project, they feel it is important to recognise this significant anniversary and maintain the legacy of C.S. Lewis in Belfast.
- 2.6 EBPB indicated that the total budget for the Festival is £80,000 (this includes Programme Costs: £50,000, Marketing and PR: £10,000, Festival Co-ordinator: £15,000 and Festival Management, Finance and Administration: £5,000).
- 2.7 Members will be aware that the mechanisms to support Festivals are via the Culture and Arts Multi-Annual, Community Festivals and Project Funding streams. However, they do not reopen until June and with successful applications being notified in early September, which would not give the appropriate time to organise the Festival. Officers have also examined the Festival via Belfast City Council's Events Unit, however resources are not available at this time.
- 2.8 Therefore, Committee is being asked to decide if it wishes to directly support the East Belfast Partnership Board to deliver the Festival outside of current funding streams. Up to £10,000 could be made available via Literary Belfast product development within the Tourism, Culture and Arts 2013/14 budget.
- 2.9 EBPB is also exploring applications to relevant government bodies and

- stakeholders. Officers have also liaised with the NI Tourist Board, Arts Council of NI and Tourism Ireland in relation to a potential partnership.
- 2.10 ACNI's Lottery Programme is currently closed. EBPB are currently in receipt of a Small Grants award from ACNI for the East Belfast Arts Festival and any applicant can only hold one live one award, so this route is not an option.
- 2.11 NITB and Tourism Ireland have indicated a willingness to be involved (please see below) and can provide support in relation to marketing, but no commitment to direct funding is yet in place.
- 2.12 "Literary tourism is an excellent addition to the list of tourism products in Northern Ireland and will give visitors a chance to explore our rich literary heritage and experience our thriving contemporary scene. This initiative would add momentum to the good work that has already been done to highlight Northern Ireland's strong connection with CS Lewis. At a time when visitor numbers continue to grow it is important that we continue to develop authentic experiences such as this, to add depth to Northern Ireland's reputation as a must-see destination." Northern Ireland Tourist Board.
- 2.13 "Ireland has given the world great plays prose and poetry and for millions around the world our literary heritage is their first connection with the character and characters of Ireland. We love a good story well told and the promotion of literary tourism will engender greater appreciation of Belfast's impressive literary CV." Tourism Ireland.

Resource Implications 3.1 £10,000 to be sourced from the current Tourism, Culture and Arts Budget 2013/14.

4	Equality and Good Relations Considerations
4.1	There are no Equality and Good Relations Considerations attached to this report.

5	Recommendations
5.1	Members are asked to:
	- Note the contents of this report
	- Approve the sum of £10,000 to be provided to the East Belfast
	Partnership Board in order to deliver a CS Lewis Festival
	 Approve officers working in partnership to profile the Festival via BVCB,
	NITB, ACNI and Tourism Ireland
	,

6 Decision Tracking

A report on will be brought back to Development Committee in September 2013.

Time frame: September 2013 Reporting Officer: Shirley McCay

7 Key to Abbreviations
ACNI – Arts Council of Northern Ireland

NITB - Northern Ireland Tourist Board

BVCB - Belfast Visitor and Convention Bureau

EBPB - East Belfast Partnership Board

Document Number: 148105

Agenda Item 4b

By virtue of paragraph(s) 2 of the Council's Policy on the Publication of Committee Reports on the Internet.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 2 of the Council's Policy on the Publication of Committee Reports on the Internet.

Document is Restricted

This page is intentionally left blank



Belfast City Council

Report to Development Committee

Subject: Community Centres Awarded PQASSO Quality Mark

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officer: Cate Taggart, Community Development Manager, ext 3525

1 Relevant Background Information

- 1.1 As part of its change management and business planning processes Community Services identified performance management and quality assurance as key development opportunities.
- 1.2 To obtain a quality kite mark for community centres was set as an objective in the services' business and change management plans. The Community Facilities Unit was tasked with the responsibility to deliver a project which would meet this objective.
- 1.3 Anticipated Outcomes that would be achieved:
 - Improved level of service to our customers
 - Improved level of customer satisfaction with Council Community centres
 - Enhanced quality assurance and performance management system
 - 22 Community centres will receive a recognised quality mark.
- 1.4 The PQASSO Quality Mark is awarded by the Charities Evaluation Services, a UK based organisation specialising in performance management/improvement, evaluation and quality. PQASSO was chosen because of its focus on community centre management and organisation development. PQASSO is built on 12 quality areas, with a series of performance standards and indicators focussing on; Users, People, the Organisation and the Community. In addition to the production of a portfolio of evidence by the organisation, PQASSO assessors conduct a series of interviews with staff, committee members, volunteers and service users.
- 1.5 PQASSO has been designed to recognize organizations who are motivated by strong values:

- Who put users at the heart of services
- Who value staff and volunteers
- Who value equal opportunities and diversity
- Who show environmental and ethical responsibility
- Who communicate and seek to be a learning organisation

2 Key Issues

- 2.1 The Community Services Facilities Unit submitted its portfolio of evidence in January 2013. PQASSO assessors conducted a series of site visits and interviews with, Members, staff and users in February.
- 2.2 Following this assessment, the Community Services Facilities Unit was awarded the PQASSO Quality Mark in recognition of the high quality of the Councils 22 Community Centres, the staff and services provided.
- 2.3 This is the first time PQASSO has been awarded to a Public Authority and represents a huge vote of confidence in the management , staff and work of the Community Centres

3 Resource Implications

3.1 None

4 Equality and Good Relations Implications

4.1 There are no relevant equality and good relations implications attached to this report.

5 Recommendations

5.1 Members are asked to note the contents of this report and the progress made by the service toward; improving customer satisfaction, quality service delivery and enhanced performance management.

6 Decision Tracking

There is no decision tracking attached to this report.



Belfast City Council

Report to Development Committee

Subject: Children and Young People Service Update

Date: 21 May 2013

Reporting Officer: John McGrillen, Director of Development, ext 3470

Contact Officer: Cate Taggart, Community Development Manager, ext 3525

1 Relevant Background Information

- 1.1 The purpose of the paper is to provide an update on recent activity and changes relating to the Council's agreed priority of children and young people (CYP). The children and young people unit continues:
 - To deliver the Council's Play Development service which provides 1102 places annually; an established summer scheme programme with over 700 sessions and a growing play outreach service accessed by other departments and the community sector;
 - In May 2012 Members agreed continued support for Youth Forum development and 36 young people participate at present and are engaged through meetings, projects and representing the council throughout the year.
 - Manage the council's child protection system including all training and support internally with 565 hours recorded last year;
 - Provide 1400 organised play sessions through after schools, outreach and summer play;
 - Provide outreach support to the community sector through training and events including the administration of the Ur city 2 grant stream.
 - Lead the strategic support to finalise a children and young people corporate outcomes framework and programme of work to integrate service development and delivery for children and young people across Council.
- 1.2 A range of children and young people services continue to be delivered by other departments across Council e.g. Growing Respect, Youth Engagement project etc. In February 2013 the People Communities and Neighbourhood Board (PCN) board agreed an outline corporate CYP outcomes framework aligned to the wider regional Children and Young People Strategic Partnership led by

OFMDFM. This will help shape a co-ordinated programme of work integrating all Council's provision for the children and young people priority

1.3 In late March 2013 the seconded manager position was filled and is based in the Community Services section.

2 Key Issues

2.1 Strategic development

In the next few months a programme of work to embed the corporate CYP outcomes framework will be prepared and presented to the Chief Officers. It will confirm the current position, partners and provision for children and young people across the age spectrum and will summarise the relevant priority outcomes locally, citywide and internationally which shape the services provided in the years ahead. Other work streams will focus on research and development of new opportunities and on monitoring and evaluating the impact of service provision for children and young people.

2.2 Permission is sought to meet with Youth Champions to ensure the corporate framework and programme of work captures the political intent of the Council. This will be followed by a joint meeting between Youth Champions and the emerging youth forum working group to scope the shared priority outcomes for children and young people across the age spectrum.

2.3 Operational business update

The CYP Unit is preparing for the summer season which includes a range of events to develop how children and young people play including the annual summer schemes. The Youth Forum chairperson is involved in the promotion of the Policing and Community Safety Partnership (PCSP) Youth Awards and Forum members are involved as part of the launch of the City Masterplan in May.

2.4 Changes to the children and young people service

The main changes of late to service delivery are summarised below for consideration and approval by Members:

Access NI introduced a revised process for checks on staff and volunteers to be administered under the Disclosure and Barring scheme. It does not affect the Council as an employer although has a moderate change on Community Services, mainly to the community organisations that engage with the Council.

- The change actively reduces the number of organisations that can be 'registered bodies' and directly apply for checks to Access NI:
- It inevitably increases the demand on Council to process applications for community organisations that are no longer eligible to be a registered body;
- An outline analysis concluded the Council should retain registered body status to apply directly for staff and direct volunteer placement checks and to arrange a reserve fund to cover the costs of an Umbrella body to administer eligible applications from community organisations.
- 2.5 It is estimated that a limited fund up to £2000.00 would cover the cost for the eligible demand in the most cost effective way and is more suitable in managing the risks and liability from handling applications and related sensitive information.

- 2.6 It is recommended this is established with Volunteer Now, the regional infrastructure organisation, that operate as an Umbrella body open to all community organisations. They will process all future eligible applications based on the following criteria:
 - The applicant is not eligible through any other registered or umbrella body:
 - The applying organisation is a community organisation only operating in the Belfast City Council jurisdiction;
 - The organisation is not eligible to be a registered body in its own right;
 - The organisation can demonstrate that they have no access to alternative resources to support the vetting of volunteers through Umbrella organisations or funding;
 - Applications are for Volunteer roles only;
- 2.7 Members are requested to consider and approve the recommended approach to managing the change to existing service.
- 2.8 Northern Ireland Play and Leisure plan (OFMDFM):
 Officers continue to engage in this area of work aligning it to the needs of the regional Children and Young People strategic partnership through the Belfast Outcomes group as well as the Active Belfast agenda. In support of this the Play

Outcomes group as well as the Active Belfast agenda. In support of this the Play Development Officer is seeking Member approval to serve on the proposed regional play forum.

- 2.9 <u>Safeguarding children guidelines for external contractors and event organisers:</u>
 As part of the ongoing development of the Council's Child protection system an identified need is being met with the development of a signposting service for officers. It aims to raise awareness and affirm the standards of working required when involving or providing for children or young people at events or with external contractors for consideration by the Corporate Management Team.
- 2.10 Additional information is available directly on request from the CYP unit on any of these items or the general CYP provision.
- 3.1 Up to £2,000 to support the Access NI community checks fund. This budget is available within 2013/14 service estimates. All other referenced activity is incorporated into the annual CYP unit budget.
- 4 Equality and Good Relations Implications
 4.1 There are no relevant equality and good relations implications attached to this report.

5	Recommendations
5.1	Members are requested to note the contents of the report and approve:
	 Further engagement with Youth Campions to discuss the corporate outcomes framework and programme of work; Agree the recommended approach to managing the change to existing service for Access NI checks; Support participation of the Play Development Officer on the proposed regional play forum.

Decision Tracking

The CYP manager will implement the agreed actions.

Key to Abbreviations

CYP - Children and Young People PCN - People Communities and Neighbourhood Board

PCSP - Policing and Community Safety Partnership